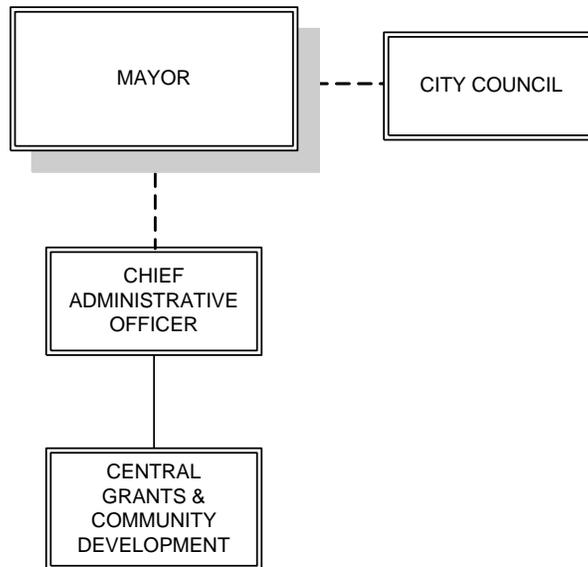


GENERAL GOVERNMENT DIVISIONS
CENTRAL GRANTS & COMMUNITY DEVELOPMENT

MISSION STATEMENT

To further the Administration's mission to make Bridgeport the cleanest, greenest, safest, most affordable city with schools and neighborhoods that improve every year by strategically applying for funding and increasing community collaborations and regionalism where cost effective and appropriate in order to provide quality services to the public without increasing the tax burden of city taxpayers.



GENERAL FUND BUDGET
CENTRAL GRANTS & COMMUNITY DEVELOPMENT BUDGET DETAIL

Alanna Kabel
Deputy CAO for Central Grants and Community Development

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

ORG DESC	APPR DESC	FY2009 ACTUAL	FY2010 BUDGET	FY2011 MAYOR PROPOSED	FY2011 ADOPTED	VARIANCE TO FY2010 BUDGET
'01005000	CENTRAL GRANTS OFFICE	242,941	425,283	402,678	402,678	-22,605
	1005PS CENTRAL GRANTS PERS SVCS	220,733	303,909	303,050	303,050	-859
	3005FB CENTRAL GRANTS FRINGE BENEFITS		76,204	61,667	61,667	-14,537
	4005EX CENTRAL GRANTS OPER EXP	9,430	13,790	12,392	12,392	-1,398
	6005SS CENTRAL GRANTS SPEC SVCS	3,778	26,500	20,689	20,689	-5,811
	7005SC CENTRAL GRANTS SUPRT CONTR	9,000	4,880	4,880	4,880	

PERSONNEL SUMMARY

Job Description	FTE FY 2010	FTE FY 2011	VAC	NEW	UNF	ORG CODE	FY 2010 CURRENT	FY 2011 ADOPTED	VARIANCE
DIRECTOR CENTRAL GRANTS	1.0	1.0					83,200	50,121	-33,079
OFFICE COORDINATOR	1.0	1.0					35,937	37,513	1,576
GRANT WRITER	3.0	3.0	1.0				141,477	167,060	25,584
GRANTS FINANCIAL MANAGER	1.0	1.0					43,295	48,356	5,061
	6.0	6.0	1.0			TOTALS	303,909	303,050	-858

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ESTIMATED 2009-2010
CENTRAL GRANTS					
Number of Grant applications filed	129	19	58	43	35
Number of Grant Applications Funded	58	10	29	18	19
Number of Grant Applications Pending	31	0	6	14	12
Number of Grant Applications Denied	40	9	23	11	4
% of Grant applications funded	45%	53%	50%	42%	54%
Total dollars awarded to the City of Bridgeport	\$189,000,000	\$6,458,439	\$10,278,221	\$11,234,681	\$36,000,000
Total Dollars Pending	N/A	0	\$805,967	\$27,356,641	\$3,000,000
# of grant resources shared with Community Orgs.	38	N/A	N/A	N/A	20
# of grant applications shared with Community Orgs.	N/A	6	N/A	N/A	10
Total dollars awarded to Community Organizations	N/A	\$450,316	\$3,790,629	\$3,200,000	\$3,500,000
# of honors & awards received	N/A	N/A	N/A	N/A	1

CENTRAL GRANTS FY 2010-2011 GOALS

- 1) Continue to strategically apply for formula and competitive funding for City priority projects and programs and to strive for a 50% award rate for grant applications.
- 2) Promote regionalism through partnerships for funding opportunities to realize cost efficiencies or increased economic development opportunities.
- 3) Increase applications to support sustainability that will enhance the quality of life for residents and promote Bridgeport as a destination for cultural activities and living.
- 4) Host a funding opportunity forum in Bridgeport.
- 5) Cultivate relationships with area and national foundations to benefit Bridgeport grant applications.
- 6) Work with National Community Development Association (NCDCA), Area Office of the U.S. Department of Housing and Urban Development (HUD) Office, and others to advocate for Bridgeport's fair share of federal formula, competitive and stimulus funding.
- 7) Work with Connecticut Community Development Association (CCDA), the State of Connecticut and in particular the Department of Economic and Community Development as well as the Department of Environmental Protection and others to advocate for Bridgeport's fair share of state funding.
- 8) Encourage funding entities to visit Bridgeport to see firsthand the many opportunities present here.
- 9) Host a Legislative Breakfast to highlight the City's accomplishments and to present funding needs.

CENTRAL GRANTS FY 2009-2010 GOAL STATUS

- 1) Continue to aggressively and strategically apply for funding for City priority projects and programs and to strive for a 50% approval rate for grant applications.
6 MONTH STATUS: Central Grants & Community Development (CG&CD) applied for 25 applications and was funded for 19 for a 76% award rate so far this year.

- 2) The Central Grants & Community Development grant writers assigned to specific content areas will work with respective departments involved in these content areas to determine needs and to develop a broad scope of potential funding for current and planned projects and programs. A funding work plan will be created to guide our efforts and to gain more efficiency in strategic grant seeking.
6 MONTH STATUS: A second grant writer was hired in November 2009. Both grant writers are assigned to content areas; however, formal work plans have not been developed yet mostly due to the attention required this year to successfully respond to Recovery Act funding opportunities as they became available.

- 3) Promote regionalism in areas where funding opportunities can be increased, government efficiencies may be realized, or economic development increased.
6 MONTH STATUS: The CG & CD staff has been working successfully on regional homeland security and public safety grant applications. The Department also works with regional

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

planning organization on sustainability projects to support Mayor Finch's B-Green 2020 Initiative.

- 4) Increase applications to support the Arts that will enhance the quality of life for residents and promote Bridgeport as a destination for cultural activities and living.
6 MONTH STATUS: The CG & CD staff has been involved in NEA Preserve America and Big Read grant programs that promote the City as a cultural destination. A grant writer has been assigned to historical preservation and arts content areas and the department has assisted local arts organizations with grant applications this past year.
- 5) Host a funding opportunity forum in Bridgeport.
6 MONTH STATUS: The CG & CD staff hosted a housing funding opportunities forum. The Department also participated in the Mayor's forum for funding opportunities for faith-based and community organizations.
- 6) Support the community's efforts to increase access to grant funds through the Advancing Capacity Together (ACT) Program and the Community Development Block Grant process.
6 MONTH STATUS: The ACT Program has had two cohorts successfully trained and awarded capacity development grants. A final round of grants will be awarded next fiscal year.
- 7) Cultivate relationships with area foundations to benefit Bridgeport grant applications.
6 MONTH STATUS: The CG & CD staff has worked with local area foundations, such as the Fairfield County Community Foundation on grant applications for community projects such as Seaside Village storm water management study.
- 8) Promote Bridgeport as a host for a national grantee conference that will highlight Bridgeport's achievements and bring business to the entertainment, restaurant and hospitality industries in area.
6 MONTH STATUS: Not feasible at this time.
- 9) Work with National Community Development Association (NCDA), Area Office of the U.S. Department of Housing and Urban Development (HUD) Office, and others to advocate for Bridgeport's fair share of federal formula, competitive and stimulus funding.
6 MONTH STATUS: Ongoing. See detail on the next page.
- 10) Encourage funders to visit Bridgeport to see firsthand the many opportunities present here.
6 MONTH STATUS: The CG & CD staff has hosted visits from U.S. Environmental Protection Agency, U.S. Department of Justice, U.S. Housing and Community Development, and participated in visits from State Departments such as Department of Economic and Community Development and Department of Environmental Protection. The staff from CG & CD encourage funders regularly to visit the community and assist the Mayor's Office with coordinating such events.

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

RECOVERY ACT FUNDING DETAIL

The Central Grants and Community Development staff worked diligently to secure both formula and competitive Recovery Act grants to bring jobs, housing, and economic development opportunities to the community. Below is a listing of the Recovery Act funding the City has applied for or has been funded as of April 2010.

Funding Name	Amount	Purpose	Status
Department of Justice, Edward Byrne Memorial Justice Assistance Grant (JAG) Formula: Local Solicitation	\$1,612,284	Formula grant to purchase police vehicles, jet ski, scuba truck and other necessary equipment to support law enforcement services.	Formula Award-contract received
Department of Justice, Edward Byrne Memorial Justice Assistance Grant (JAG): Competitive	\$1,588,092	Competitive application, to support our Weed and Seed Designation activities to enhance crime analysis, forensic investigation, and domestic violence victim advocacy.	Denied
Department of Justice, Edward Byrne Memorial Justice Assistance Grant (JAG) Formula: Pass-Thru from State of CT	\$100,000	Formula grant allocation to fund Police Department operations assessment study as well as City-wide gang assessment	Formula Award – pending contract
Department of Energy: Energy Efficiency and Conservation Block Grant Program	\$1,257,600	Formula grant to support and fund various activities within the Mayor’s Sustainability framework. These include formation of an Energy Improvement District.	Formula Award – Application Under Review by Funder only \$30K for required study released
Department of Energy: Energy Efficiency and Conservation Block Grant Program	\$22,312,000	Competitive application for Conservation Corps and Energy Efficient Capital Buy Down program for business and residential property owners.	Under review by Funder
Brownfield Revolving Loan Fund	\$400,000	Competitive application for Revolving Loan Fund for Brownfield’s redevelopment	Awarded
Department of Justice COPS Universal Hiring Program	\$4,800,000	Competitive application to hire 20 officers over, off-set salary and benefits for three years	Awarded
FEMA Port Security Grant Program	\$955,794	Competitive application for Police Marine Unit equipment including CAD, boat, replacement motors, vehicle for transport of unit and inflatable rescue boat, and radiological detection equipment.	Awarded
FEMA Assistance to Firefighters (AFG) Construction Grants	\$4,907,984	Competitive application to demolish existing 100 year old fire station and construct a new firehouse at Engine in the north end and replace roofs and HVAC units at three additional fire stations	Under Review by Funder

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ESTIMATED 2009-2010	PROPOSED 2010-2011
HOUSING AND COMMUNITY DEVELOPMENT DIVISION					
Awarded	107	82	67	80	80
Contracts administered	107	62	67	57	80
Projects monitored/supervised	51	82	67	80	80
Total Number of Environmental reviews	107	397	110	80	100
Total Number of Grant applications received	177	135	101	125	130
Total Number of clients serviced	35,670	17,057	9,396	19,000	15,000
TOTAL FUNDING ALL PROGRAMS (2)	\$7,729,075	\$6,222,957	\$6,547,666	\$5,547,666	\$6,275,758
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) (2)					
Value of award	\$4,503,690	\$3,882,652	\$3,252,959	\$3,252,959	\$3,554,413
Grant expenditure rate (\$ per month)	\$644,089	\$323,554	\$271,079	\$271,080	\$296,201
Grant expenditure rate (\$ per work day)	\$29,727	\$14,933	\$13,116	\$12,511	\$14,332
Number of physical asset improvements (1)	10	13	6	15	12
Community buildings renovated	4	5	6	6	4
Public Service Clients	32,500	9,209	5,000	9,500	9500
NonProfit Capacity Building - ACT Prgm (Funding allocated)	-	\$65,818	\$100,000	\$100,000	\$34,182
Leveraged Funding from HHS	-	\$500,000	\$500,000	\$500,000	\$0
Number of Nonprofits served	-	15	30	30	15
Capacity Building Grants (HHS Funding)	-	\$0	\$241,886	\$382,821	\$350,293
Housing					
Housing Code (funding allocated)	\$445,000	\$437,952	\$472,000	\$472,000	\$100,000
Lead Based Paint (funding allocated)	\$100,000	\$157,000	\$177,000	\$167,000	\$167,000
Emergency Relocation (funding allocated)	\$53,000	\$53,000	\$40,000	\$40,000	\$40,000
Emergency Relocation (# of Clients)	18	180	381	100	100
Weatherization	\$25,000	-	-	-	-
HOPWA (2)					
Value of award	\$737,000	\$739,000	\$771,000	\$771,000	\$914,776
ESG (2)					
Value of award	\$143,666	\$144,734	\$144,968	\$144,968	\$154,971
HOME (2)					
Value of award	\$2,344,719	\$1,456,571	\$2,378,739	\$1,378,739	\$1,651,598
HOME Homeownership Housing Development Projects			\$717,254		\$350,000
Average HOME Subsidy per unit			\$65,205		\$87,500
Private Leveraged Funds			\$19,400,000		\$1,500,000
Total Units Developed (HOME and Leveraged Funds)			103		4
New Construction (# of HOME Units)			-		4
Rehabilitation (# of HOME Units)			11		-
HOME Rental Housing Developing Projects	\$1,500,000	\$954,000	\$520,000	\$1,200,000	\$636,438
Average HOME Subsidy per unit	\$33,333	\$73,385	\$47,273	\$133,333	\$75,879
Private leverage	\$3,135,000	\$3,777,409	\$19,492,151	\$3,500,000	\$5,000,000
Total Units Developed (HOME and Leveraged Funds)			70		20
New Construction (# of HOME Units)			7		-
Rehabilitation (# of HOME Units)	45	13	4	9	13
Down Payment Assistance (Total funding Allocated)	\$315,000	\$375,000	\$0	\$300,000	\$500,000
Applications Processed	23	25	0	20	20
Applications Reviewed	45	45	0	40	40
HOUSING OTHER					
Fair Housing Outreach/Referrals (Number of People)	562	545	0	250	200
Fair Housing complaints made (formal)	14	14	0	0	0
Investigations	14	0	0	0	0
Actions taken - settlements	4				

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

COMMUNITY DEVELOPMENT FY 2010-2011 GOALS

- 1) Continue to make improvements to the Central Grants and Community Development application process for annual federal Community Development Block Grant, Emergency Shelter Grant, Housing Opportunities for Persons with AIDS and HOME Partnership Program entitlement funding through the US Department of Housing and Urban Development (HUD).
- 2) Continue to implement the Five Year Consolidated Plan for Housing and Community Development and develop an Action Plan for year three of the five year plan for HUD approval.
- 3) Manage all Central Grants and Community Development federal HUD entitlement grants in a timely manner consistent with federal guidelines and regulations.
- 4) Continue to facilitate and manage the implementation of the Recovery Act Homeless Prevention and Rapid Re-housing (HPRP) program. HPRP is a three year federal grant.
- 5) To support non-profit capacity development activities and increase access to grant funding for non-profit organizations.
- 6) To continue to be an active partner to the Greater Bridgeport Continuum of Care and the Greater Bridgeport Area 10-year Plan to End Homelessness.
- 7) To assist in advancing housing and community development projects including but not limited to the Bijou Square Project, Park City Hospital and the Jessica Tandy Housing Project.
- 8) To continue to work with the Office of Neighborhood Revitalization in advancing community development projects identified by established Neighborhood Revitalization Zones (NRZ).
- 9) To work with the Office of Neighborhood Revitalization and NRZs to establish HUD Neighborhood Revitalization Strategy Areas (NRSAs).
- 10) To work with the Office of Planning & Economic Development to advance projects which benefit low and moderate income households.

COMMUNITY DEVELOPMENT FY 2009-2010 GOAL STATUS

- 1) Implement a new 5 year Consolidated Plan for Housing and Community Development including an updated Analysis of Impediments to Fair Housing.
6 MONTH STATUS: The 5 Year Plan was completed by the Department in July of 2008 and will be in effect until 2013. The Plan was approved by the US Department of Housing and Urban Development (HUD) and can be accessed on the City of Bridgeport website or by contacting Central Grants and Community Development.
- 2) To manage all Housing and Community Development federal grants in a timely and consistent manner as well as in accordance with HUD guidelines.
6 MONTH STATUS: Ongoing. The City has successfully met the 1.5 timeliness performance standard two years in a row (May1, 2008 & May1, 2009) and is on track for 2010. The timeliness performance standard measures the amount of entitlement allocation which is left in the City's letter of credit. Also, Bridgeport received an additional \$883,094 in Community Development Block Grant Funds through the American Recovery and Reinvestment Act of 2009. The purpose of these funds is to supplement the City's CDBG program with a focus on programs and activities that are shovel ready, create jobs and provide an added economic benefit. The Congress Street Bridgeport (removal of the bascule leaves) began on Tuesday, March 9, 2010. The project is expected to be completed by 4/30/2010. The Mayor's Conservation Corps has been in operation since the summer of 2009 and has created 11 jobs. In addition, to date, the Corps has had 4,284 contacts with residents of the City of Bridgeport. The Corps makes contact with residents regarding environmental processes that residents can become a part of with little or no expense.
- 3) To facilitate and manage the implementation of the Recovery Act Homeless Prevention and Rapid Re-housing (HPRP) program.
6 MONTH STATUS: The City of Bridgeport received \$1,351,004 under the American Recovery and Reinvestment Act of 2009 to provide homeless prevention assistance to households who would otherwise become homeless and/or rapidly re-house individuals who have recently become homeless as a result of the economic crisis. The City is working with the Greater Bridgeport Continuum of Care as well as Operation Hope, United Way of Coastal

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

Fairfield County, Alpha Community Services, Inc., Fairfield 08, CT Legal Services, and the Connecticut Coalition to End Homelessness to implement these funds and provide services. To date, 32 individuals/families have been served under HPRP prevention service, 9 individuals/families have been served with Rapid Re-Housing funds. A total of 200 applications have been referred to the Bridgeport Collaborative. A total of 5 jobs have been created and 8 jobs have been retained with HPRP funds.

- 4) To assist in the implementation of the Recovery Act Neighborhood Stabilization Program (NSP).

6 MONTH STATUS: The City of Bridgeport received \$5,865,300, the largest award in the State, under the American Recovery and Reinvestment Act of 2009 to provide financing mechanisms, acquisition and rehabilitation funding for vacant foreclosed properties, demolition of blighted properties and land banking of some for future redevelopment. The program is administered through the Office of Planning and Economic Development in collaboration with the Housing Development Fund (HDF), Bridgeport Neighborhood Trust (BNT) and Fairfield 08. To date twenty-five properties have been identified and are under development and an additional six properties will be under development shortly.

- 5) Complete the Pequonnock Replacement Housing Program.

6 MONTH STATUS: Completed.

GENERAL FUND BUDGET
CENTRAL GRANTS & COMMUNITY DEVELOPMENT APPROPRIATION SUPPLEMENT

ORG	OBJECT DESC	FY2009	FY2010	FY2011	FY2011	VARIANCE TO
		ACTUAL	BUDGET	MAYOR PROPOSED	COUNCIL ADOPTED	FY2010 BUDGET
'01005000 CENTRAL GRANTS OFFICE		242,941	425,283	402,678	402,678	-22,605
	'51000 FULL TIME EARNED PAY	218,438	301,409	303,050	303,050	1,641
	51004 FULL TIME VACATION PAY	742	0	0	0	0
	51028 FT RETROACTIVE PAY	485	0	0	0	0
	51032 FT DOCKING PAY	-542	0	0	0	0
	'51099 CONTRACTED SALARIES	1,610	2,500	0	0	-2,500
	'52154 LIFE INSURANCE CIVIL SERVICE	0	0	0	0	0
	'52360 MEDICARE	0	4,407	4,394	4,394	-13
	'52385 SOCIAL SECURITY	0	0	6,884	6,884	6,884
	'52504 MERF PENSION EMPLOYER CONT	0	22,793	18,242	18,242	-4,551
	'52917 HEALTH INSURANCE CITY SHARE	0	49,004	32,147	32,147	-16,857
	'53605 MEMBERSHIP/REGISTRATION FEES	410	365	365	365	0
	'53610 TRAINING SERVICES	0	189	0	0	-189
	'53705 ADVERTISING SERVICES	218	247	100	100	-147
	'53720 TELEPHONE SERVICES	390	335	251	251	-84
	'53750 TRAVEL EXPENSES	0	1,498	1,124	1,124	-375
	'53905 EMP TUITION AND/OR TRAVEL REIM	316	1,936	1,563	1,563	-373
	'54595 MEETING/WORKSHOP/CATERING FOOD	0	1,713	1,713	1,713	0
	'54675 OFFICE SUPPLIES	1,899	1,890	2,000	2,000	110
	54695 PHOTOGRAPHIC SUPPLIES	632	0	0	0	0
	'54700 PUBLICATIONS	805	794	794	794	0
	'54705 SUBSCRIPTIONS	186	264	264	264	0
	55150 OFFICE EQUIPMENT	440	0	0	0	0
	'55150 OFFICE EQUIPMENT	0	0	0	0	0
	'55155 OFFICE EQUIPMENT RENTAL/LEAS	4,032	4,145	3,804	3,804	-341
	55160 PHOTOGRAPHIC EQUIPMENT	103	0	0	0	0
	'55530 OFFICE FURNITURE	0	415	415	415	0
	'56085 FOOD SERVICES	443	1,000	1,000	1,000	0
	'56165 MANAGEMENT SERVICES	308	880	735	735	-145
	'56175 OFFICE EQUIPMENT MAINT SRVCS	1,428	1,600	1,600	1,600	0
	'56250 TRAVEL SERVICES	1,599	1,800	1,439	1,439	-361
	'56998 SPECIAL SERVICES FREEZE	0	21,220	15,915	15,915	-5,305
	'59500 SUPPORTIVE CONTRIBUTIONS	9,000	4,880	4,880	4,880	0

GENERAL FUND BUDGET

This page left blank intentionally.