

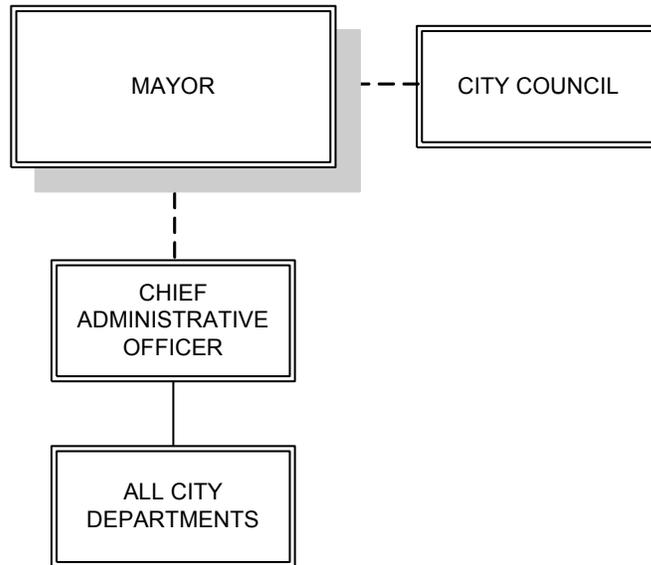
GENERAL GOVERNMENT DIVISIONS
OFFICE OF THE MAYOR

MISSION STATEMENT

To set the direction of City government and oversee the administration of all City Departments.

OBJECTIVES

- To set policy.
- To develop, communicate, and implement a long-term agenda that ensures the fiscal health of the City and a high quality of life for its citizens.
- To act as a representative and liaison to the entire community, including the citizens, media, public and private agencies, state and federal officials, and City departments.
- To direct the receipt and resolution of constituent complaints.
- To serve as a liaison for other City departments in order to ensure that the citizens of Bridgeport receive effective public service expeditiously and courteously.
- To provide guidance and direction to all Department Managers in order to improve services offered to the City of Bridgeport.
- To serve as a liaison with various governmental agencies and to influence local, state and federal legislation that is necessary and favorable to the City.



GENERAL FUND BUDGET
OFFICE OF THE MAYOR

BUDGET DETAIL

Honorable Bill Finch
Mayor

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

ORGANIZATION	DESCRIPTION	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01001000	OFFICE OF THE MAYOR	727,476	756,878	831,030	950,242	193,364
	1001PS MAYOR'S PERSONAL SVCS	554,596	581,709	631,092	722,396	140,687
	2001TPS MAYOR'S OTHER PERS SERVICES	16,411	2,175	3,000	3,000	825
	3001FB MAYOR'S FRINGE BENEFITS	129,104	139,887	163,831	191,739	51,852
	4001EX MAYOR'S OPER EXP	21,825	25,481	25,481	25,481	0
	6001SS MAYOR'S SPEC SVCS	5,540	7,626	7,626	7,626	0

PERSONNEL SUMMARY

Title	Fill	Unf / Vac (New)	BUDGET FY 2013	BUDGET FY 2012	VARIANCE
MAYOR	1.00		132,459.00	129,862.00	2,597.00
CHIEF OF STAFF - MAYOR'S OFFIC	1.00		131,115.00	128,156.00	2,959.00
EXECUTIVE OFFICE MANAGER	1.00		78,466.00	76,927.00	1,539.00
ADMINISTRATIVE ASSISTANT	1.00		42,840.00	41,137.00	1,703.00
RECEPTIONIST	1.00		37,167.00	36,438.00	729.00
ADMIN. ASSISTANT		1.0	42,799.00	41,960.00	839.00
PROJECT MANAGER	1.00	-1.00	91,304.00		91,304.00
MAYOR SAIDE	2.00		166,246.00	149,792.00	16,454.00
OFFICE OF THE MAYOR	8.00	1.0 -1.00	722,396.00	604,272.00	118,124.00

GENERAL FUND BUDGET

OFFICE OF THE MAYOR

PROGRAM HIGHLIGHTS

FY 2012-2013 GOALS

- 1) Continue to implement long-term financial goals which will provide greater budget transparency, decrease the city's historic reliance on one-time revenues and improve the City's financial standing.
- 2) Continue to grow the city's tax base by increasing the city's ability to attract and retain sustainable economic and community development.
- 3) Reduce tax delinquencies by continuing to pursue an aggressive zero-tolerance tax collection policy to increase revenues.
- 4) Continue to implement the Mayor's Sustainable Bridgeport initiative – BGreen2020 – to lower the city's carbon footprint, increase recycling rates, improve energy efficiency in city facilities and address brownfield remediation.
- 5) Continue to promote efficiency and accountability throughout city government through the CitiStat program, QAlert technology (the City's online citizen service request form), labor-management cooperative and employee training.
- 6) Continue to work together with the Board of Education to improve Bridgeport schools by continuing our investment in building new state-of-the-art schools (planned Interdistrict Magnet High School, Roosevelt and Harding High School) and renovating several other City schools.
- 7) Strengthen alliances with community groups and support initiatives that will benefit the City's quality of life.
- 8) Support diversity at all levels in government through progressive hiring practices, human resources and labor relations, and by supporting our Small and Minority Business Resource Office, which provides resources and support for local minority contractors, develops best practices, policies and procedures to ensure that the City's Minority Contracting Business Enterprise Goals are achieved.
- 9) Focus efforts to combat blight and strengthen neighborhoods through a comprehensive city program of neighborhood stabilization, which will include promoting and increasing the number of Neighborhood Revitalization Zones, and unifying the efforts of the City's Housing Code and Blight offices to work together to reduce blighted buildings and properties throughout the City.
- 10) In partnership with the Police Chief, work together to formulate strategic initiatives that combat crime and support successful neighborhood policing by expanding the Neighborhood Watch program, allowing more residents to take part in being responsible for their neighborhoods.
- 11) In partnership with the Fire Chief, the American Red Cross and RYASAP's Safe Neighborhoods Americorp Partnership (SNAP) ensure that every resident in Bridgeport benefits from a free smoke detector through the City's Safe Asleep program.
- 12) Continue to improve the City's Parks and Green Spaces, and increase the number of parks available to city residents within a 15-minute walk of their home.

FY 2011-2012 GOAL STATUS

- 1) Continue to implement long-term financial goals which will provide greater budget transparency, decrease the city's historic reliance on one-time revenues and improve the City's financial standing.
6 MONTH STATUS: Health insurance premium cost sharing negotiated across nearly all unions, except police department. Of employees hired before 2011, are almost all at 25% PCS; new hires will start at 25% and increase one-percent per year with a cap of 50%. City continues to negotiate additional concessions in order to find more savings. Fire department pension will move to state MERF as of April 1, 2012. City received award from the Government Finance Officers Association for the fourth year in a row for budget clarity and transparency. Continue to receive consistent bond ratings; issued RFP for independent financial review
- 2) Continue to grow the city's tax base by increasing the city's ability to attract and retain sustainable economic and community development.

GENERAL FUND BUDGET

OFFICE OF THE MAYOR

PROGRAM HIGHLIGHTS

6 MONTH STATUS: *Bijou Square opened and retail establishments have been fitted out and occupied; 333 State St. renovation work continues creating 65 rental apartments and 15,000 square feet of commercial space in a building that had sat vacant at a critical downtown corner for more than a decade. The \$12 million project created 65 rental apartments and 15,000. The project is currently leasing both residential and retail space, with occupancy expected in spring 2012. Work will begin on the Steelpointe peninsula using the \$11 million TIGER grant by end of FY12. Grant will pay for infrastructure improvement, road restructuring and other work necessary to prepare the land for development. The NY-CT Sustainable Communities grant, a unique bi-state, seven-city partnership that will bring transit-oriented development to the New York-CT corridor will move forward with the announcement of the firm that will perform a feasibility study for a new train station on the City's East Side. The train station will be one facet of the planned East Side Development Corridor that will stretch from the waterfront at Seaview Avenue all the way up to the Stratford border. In December 2011, Forstone Partners announced that FletcherThompson, an architectural firm currently located in Shelton, CT, has signed a lease for 20,000 square feet in the Mechanics & Farmers building.*

- 3) Reduce tax delinquencies by continuing to pursue an aggressive zero-tolerance tax collection policy to increase revenues.

6 MONTH STATUS: *The City saw an increase in the collection rate for FY 2011 ending June 2011. This is primarily to the aggressive efforts to reach delinquent tax payers by the following collection methods: Motor Vehicle booting program, third party Collection Agency, tax lien sales for real estate and the City is in process of procuring a collection agency for delinquent personal property. The Tax Collector, Tax Assessor and the City attorney's offices are working collaboratively to enhance the collection of delinquent taxes.*

- 4) Continue to implement the Mayor's Sustainable Bridgeport initiative – BGreen2020 – to lower the city's carbon footprint, increase recycling rates, improve energy efficiency in city facilities and address brownfield remediation.

6 MONTH STATUS: *After a successful, year-long pilot program in the City's East Side and East End with recycling rewards partner RecycleBank, the City implemented single stream recycling throughout the entire City in Sept. 2011; in just six months, citywide recycling rates more than doubled. The planned Eco-Industrial Park is off to a good start with the opening of Bridgeport Biodiesel in the City's West End. An RFP for an anaerobic digester facility will go out before end of FY12. Later this year, a mattress recycling facility, which will provide jobs to the re-entry community, and is part of the Eco-Industrial Park, will open in the South End. The City is working with energy partner UI to install solar panels on the closed landfill adjacent to Seaside Park. In conjunction with Sylvania and UI the City replaced the regular deco light bulbs throughout the city with energy efficient LED bulbs, which already has resulted in energy savings of \$15,000. The City finalized a \$3 million grant from the state of Connecticut for brownfield remediation at the Columbia Elevator site. Additionally, the City was awarded a \$450,000 grant for environmental remediation activities at 148 and 220 Waterview Avenue and \$275,000 to undertake a City-wide inventory of brownfield and hazardous waste sites for the purpose of creating a new information layer on the City's Geographic Information System (GIS). The Environmental Protection Agency (EPA) recognizes the City as a leader in brownfield remediation. Since the EPA began giving out grants for brownfield remediation nearly two decades ago, The City has been awarded over \$7 million in grants - the most of any municipality in New England. The City's Municipal consolidation plan continues – the Registrar of Voters and Vital Statistics are in place in City Hall Annex, the Probate Court moved in to 999 Broad St. in late Fall 2011. Work is continuing to move more city offices to the Annex in order to allow the BoE to clear out of its 948 Main St. building.*

- 5) Continue to promote efficiency and accountability throughout city government through the CitiStat program, QAlert technology (the City's online citizen service request form), labor-management cooperative and employee training.

GENERAL FUND BUDGET

OFFICE OF THE MAYOR

PROGRAM HIGHLIGHTS

6 MONTH STATUS: *Qalert has now been rebranded as BConnected, Connecting Citizens to City Services. It is now available to Bridgeport citizens online, through an application available on iPad, iPhones and Android personal devices as well as by phone. More than 60,000 uses have been recorded since it was launched 18 months ago. A formal launch is planned before the end of FY12 to help increase its visibility and public usage.*

- 6) Continue to work together with the Board of Education to improve Bridgeport schools by, continuing our investment in building new state-of-the-art schools (planned Interdistrict Magnet High School, Roosevelt and Harding High School) and renovating several other City schools.

6 MONTH STATUS: *The new, state-appointed Board of Education has in its brief existence created a measure of harmony in the school system. A decision was made to not renew Supt. Ramos' contract, and the board hired an interim superintendent of national renown – Paul Vallas, to lead the district for at least one year. So far, Mr. Vallas and his team have issued a comprehensive school improvement plan with meaningful and achievable short and long-term goals, balanced the FY12 budget, and created a five-year budget plan for the district. In September 2011, The City and the BoE broke ground on the \$125 million Fairchild Multi-Magnet High School, a feat that required the state Legislature, during the 2011 session, to vote to change the City's boundaries with nearby Trumbull in order for the school to be built. School renovation plans for Longfellow, Black Rock and Wilbur Cross continue as planned. A plan for a new Harding High School is in the design phase.*

- 7) Strengthen alliances with community groups and support initiatives that will benefit the City's quality of life.

6 MONTH STATUS: *The City has provided youth sports leagues with equipment and facility improvements. The City regularly contributes to local soup kitchens and shelters, including a large donation of food by City employees to the newly opened Homes for the Brave Female Soldiers Shelter.*

- 8) Support diversity at all levels in government through progressive hiring practices, human resources and labor relations, and by supporting our Small and Minority Business Resource Office, which provides resources and support for local minority contractors, develops best practices, policies and procedures to ensure that the City's Minority Contracting Business Enterprise Goals are achieved.

6 MONTH STATUS: *In 2011, prime contractors in the City were awarded \$13,464,905 for physical development projects and of that amount \$4,137,916 or 30.74% of those contracts were awarded to minority or women-owned businesses. In 2011, the City awarded \$3,531,915 in subcontracts for physical development, 94.98% of that total, \$3,354,670, was awarded to minority or women-owned businesses. Through aggressive monitoring efforts, the City of Bridgeport has fined six companies (Waterbury Masonry, CT Masons, DiRenzo, K&M, Superior Mechanical and Greenwood Industries) for violating the Minority Business Enterprise Ordinance; The City has collected fines from four of those six companies, totaling in \$42,364.*

- 9) Focus efforts to combat blight and strengthen neighborhoods through a comprehensive city program of neighborhood stabilization, which will include promoting and increasing the number of Neighborhood Revitalization Zones, and unifying the efforts of the City's Housing Code and Blight offices to work together to reduce blighted buildings and properties throughout the City.

6 MONTH STATUS: *A Joint Inspection Services Team has been created to address blight in a team approach in order to speed up the process of remediation. Demolitions are on hold while this team gets up to speed. The inspection process has been revised and reorganized. The City is making it a priority to proactively target repeat offenders.*

- 10) In partnership with the Police Chief, work together to formulate strategic initiatives that combat crime and support successful neighborhood policing by expanding the Neighborhood

GENERAL FUND BUDGET

OFFICE OF THE MAYOR

PROGRAM HIGHLIGHTS

Watch program, allowing more residents to take part in being responsible for their neighborhoods.

6 MONTH STATUS: *Developed on-going partnership with the Bridgeport Housing Authority and participated in the "NETWORX" Summer Series. The summer series events began as an idea and were quickly transformed into community events to include celebrity participation. The Bridgeport Housing Authority and Police Department demonstrated the ability to foster a strong relationship to work together and improve our community. Through community partnerships, organizational transformation, and problem solving the police department has moved towards "Bridging the Gap" by encouraging bonds within our community. Police Department Command Staff involvement with City Officials and the Community through such initiatives to include the "Take Back the Night" which encompass community walks through specific geographical areas of the city. Individual walks have seen a turn out in excess of two hundred (200) people walking by candlelight. The attendees have included; but not limited to, ministries, churches, community organizations, community council members, neighborhood block watches, silver crime patrol, and the community at large. In addition, the department has formed a Police Explorers Post which now numbers 30 city youth among its members. These youths learn about how the police and the community can work together to combat crime. The department also has a very active Young Adult Police Commissioners Group which engages in service projects throughout the City, and serves as role models to their peers. Continued development of neighborhood block watches. There are currently fifty-eight (58) neighborhood block watches in the City of Bridgeport. Up from 30 in 2010. The most recent class of cadets is now on full-time patrol and is being used in neighborhood patrols. As a result of new leadership in the Board of Education, the police department and school security forces are being merged to help create a safer atmosphere within and around City schools.*

- 11) In partnership with the Fire Chief, the American Red Cross and RYASAP's Safe Neighborhoods Americorp Partnership (SNAP) ensure that every resident in Bridgeport benefits from a free smoke detector through the City's Safe Asleep program.

6 MONTH STATUS: *The Fire Department has installed more than 7,000 free smoke alarms in City residences in 2010-2011. The department is on track to install at least 4,000 more alarms in city homes this year. Since its inception in 2005, the Safe Asleep program has installed nearly 35,000 smoke alarms in city residences free of charge. The Fire Department has engaged in a very successful marketing/promotion program with Domino's Pizza and other local pizza purveyors to encourage residents to have their homes checked for smoke alarms and to install them if they do not currently have them in their home.*

- 12) Continue to improve the City's Parks and Green Spaces, and increase the number of parks available to city residents within a 15-minute walk of their home.

6 MONTH STATUS: *City completed its first Parks Master Plan in 100 years, which seeks to increase the number of parks available to city residents within a 15-minute walk of their home, as well as provide a blueprint for park retention and expansion. A 5-acre parcel of land was acquired along the Pequonnock River to create Knowlton Park, the first new park in the City's East Side. Work was begun on the park last summer, and by end of FY12, the greenspace should be ready for use. Major renovations are underway at Washington Park, which will include addition of a splash pad, new basketball courts, and refurbishment of the park's historic bandstand. Newfield Park is undergoing a facelift and will soon have a new cookout shed, which will provide shelter for groups holding cookouts. The first step in the Pleasure Beach plan was accomplished with the opening of a fishing pier and park area at the foot of Seaview Avenue.*

GENERAL FUND BUDGET
OFFICE OF THE MAYOR APPROPRIATION SUPPLEMENT

ORG CODE OBJECT DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01001000 OFFICE OF THE MAYOR	727,476	756,878	831,030	950,242	193,364
51000 FULL TIME EARNED PAY	552,664	559,146	631,092	722,396	163,250
51099 CONTRACTED SALARIES	1,931	22,563			-22,563
51140 LONGEVITY PAY	2,100	2,175	3,000	3,000	825
51156 UNUSED VACATION TIME PAYOUT	14,311				
52360 MEDICARE	7,141	7,030	7,677	8,928	1,898
52385 SOCIAL SECURITY			5,169	5,169	5,169
52504 MERF PENSION EMPLOYER CONT	55,529	66,315	74,379	85,089	18,774
52917 HEALTH INSURANCE CITY SHARE	66,433	66,542	76,606	92,553	26,011
53605 MEMBERSHIP/REGISTRATION FEES		57	57	57	
53705 ADVERTISING SERVICES		20	20	20	
53750 TRAVEL EXPENSES	50	1,919	5,619	5,619	3,700
53905 EMP TUITION AND/OR TRAVEL REIM	1,529	798	798	798	
54595 MEETING/WORKSHOP/CATERING FOOD	8,249	8,450	8,450	8,450	
54650 LANDSCAPING SUPPLIES		140	140	140	
54675 OFFICE SUPPLIES	4,796	7,136	4,636	4,636	-2,500
54705 SUBSCRIPTIONS		36	36	36	
54720 PAPER AND PLASTIC SUPPLIES	7	171	171	171	
55155 OFFICE EQUIPMENT RENTAL/LEAS	7,194	6,734	5,534	5,534	-1,200
55530 OFFICE FURNITURE		20	20	20	
56110 FINANCIAL SERVICES	5,000	7,500	4,500	4,500	-3,000
56175 OFFICE EQUIPMENT MAINT SRVCS	540	10	2,010	2,010	2,000
56180 OTHER SERVICES		19	719	719	700
56240 TRANSPORTATION SERVICES		18	218	218	200
56250 TRAVEL SERVICES		79	179	179	100

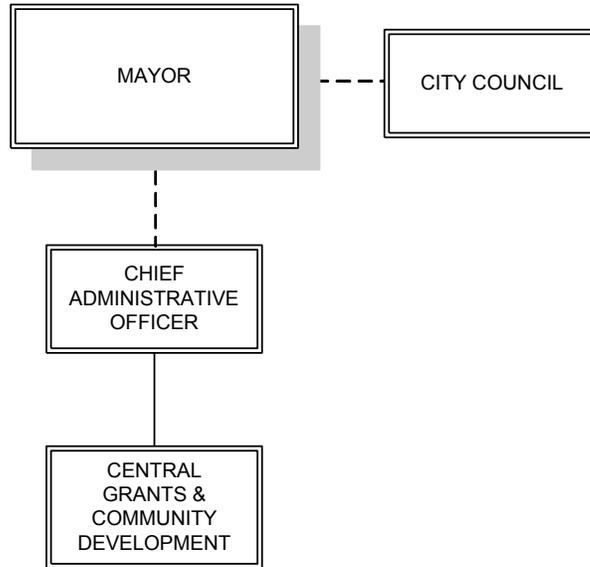
GENERAL FUND BUDGET

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GENERAL GOVERNMENT DIVISIONS
CENTRAL GRANTS

MISSION STATEMENT

To further the Administration's mission to make Bridgeport the cleanest, greenest, safest, most affordable city with schools and neighborhoods that improve every year by strategically applying for funding and increasing community collaborations and regionalism where cost effective and appropriate in order to provide quality services to the public without increasing the tax burden of city taxpayers.



GENERAL FUND BUDGET

CENTRAL GRANTS

BUDGET DETAIL

Alex McGoldrick
Acting Director

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

ORGANIZATION	DESCRIPTION	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01005000	CENTRAL GRANTS OFFICE	294,852	389,411	409,860	409,860	20,450
	1005PS CENTRAL GRANTS PERSONAL SVCS	214,026	311,687	310,818	310,818	-869
	3005FB CENTRAL GRANTS FRINGE BENEFITS	47,923	55,365	76,166	76,166	20,801
	4005EX CENTRAL GRANTS OPER EXP	9,233	9,573	9,583	9,583	11
	6005SS CENTRAL GRANTS SPEC SVCS	23,671	12,786	13,293	13,293	507

PERSONNEL SUMMARY

Title	Fill	Vac	Unf / (New)	BUDGET FY 2013	BUDGET FY 2012	VARIANCE
GRANT WRITER			1.00		53,108.00	-53,108.00
RECEPTIONIST/SECRETARY		1.0		36,031.00	36,874.00	-843.00
DIRECTOR CENTRAL GRANTS	1.00			74,909.00	57,783.00	17,126.00
GRANT WRITER	2.00			117,878.00	115,566.00	2,312.00
OPM POLICY ANALYST	1.00			62,000.00	48,356.00	13,644.00
CENTRAL GRANTS	4.00	1.0	1.00	290,818.00	311,687.00	-20,869.00

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011
CENTRAL GRANTS						
Number of Grant applications filed	129	19	58	43	49	60
Number of Grant Applications Funded	58	10	29	18	35	36
Number of Grant Applications Pending	31	0	6	14	0	0
Number of Grant Applications Denied	40	9	23	11	14	24
% of Grant applications funded	45%	53%	50%	42%	71%	60
Total dollars awarded to the City of Bridgeport	\$189,000,000	\$6,458,439	\$10,278,221	\$11,234,681	\$28,177,366	\$30,000,000
Total Dollars Pending	N/A	0	\$805,967	\$27,356,641	\$0	0
Total dollars awarded to Community Organizations	N/A	\$450,316	\$3,790,629	\$3,200,000	N/A	N/A

CENTRAL GRANTS FY 2012-2013 GOALS

- 1) Continue to strategically apply for formula and competitive funding for City priority projects and programs and to strive for a 90% award rate for grant applications.
- 2) Promote regionalism through partnerships for funding opportunities to realize cost efficiencies or increased economic development opportunities.
- 3) Increase applications to support sustainability that will enhance the quality of life for residents and promote Bridgeport as a destination for cultural activities and living.
- 4) Cultivate relationships with area and national foundations to benefit Bridgeport grant applications.
- 5) Work with National Community Development Association (NCDCA), Area Office of the U.S. Department of Housing and Urban Development (HUD) Office, and others to advocate for Bridgeport's fair share of federal formula, competitive and stimulus funding.
- 6) Work with Connecticut Community Development Association (CCDA), the State of Connecticut and in particular the Department of Economic and Community Development as well as the Department of Environmental Protection and others to advocate for Bridgeport's fair share of state funding.
- 7) Encourage funding entities to visit Bridgeport to see firsthand the many opportunities present here.
- 8) Host a Legislative Breakfast to highlight the City's accomplishments and to present funding needs.

CENTRAL GRANTS FY 2011-2012 GOAL STATUS

- 1) Continue to strategically apply for formula and competitive funding for City priority projects and programs and to strive for a 60% award rate for grant applications.
6 MONTH STATUS: Currently Central Grants and Community Development has achieved a 60% success rate. It is expected that the award rate will continue to increase.
- 2) Promote regionalism through partnerships for funding opportunities to realize cost efficiencies or increased economic development opportunities.
6 MONTH STATUS: The Central Grants and Community Development staff has been working successfully on regional grant applications and funding opportunities during the current fiscal year. Success has been achieved on the recently funded HUD Sustainable Communities regional collaboration grant. Additionally, regional homeland security and public safety applications have achieved success.
- 3) Increase applications to support sustainability that will enhance the quality of life for residents and promote Bridgeport as a destination for cultural activities and living.
6 MONTH STATUS: Bridgeport was recently awarded funding under the HUD Sustainable Communities program. As a result an unprecedented bi-state collaboration of nine cities, two counties and six regional planning organizations has come together to form the New York-Connecticut Sustainable Communities Consortium. With support from the states of New York and Connecticut, the Consortium is designed to integrate housing, economic development, transportation and environmental planning in the metropolitan region. Working together, the Consortium will develop livable communities and growth centers around existing and planned

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

transit to enhance affordable housing efforts, reduce congestion, improve the environment and continue to expand economic opportunities. A central goal is to link strategies, on a metropolitan scale, to develop mixed- income housing, employment and infrastructure in locations connected by the region's two commuter rail networks - the MTA Metro-North Railroad and the MTA Long Island Rail Road.

- 4) Cultivate relationships with area and national foundations to benefit Bridgeport grant applications.

6 MONTH STATUS: Central Grants and Community Development continues to work with local area foundations such as the Fairfield County Community Foundation as well as United Way of Coastal Fairfield County, RYASAP and CT Association of Non-profits to benefit local grant applications. As part of the Sustainable Communities implementation effort, the department has worked with the regional team to develop relationships with the National LISC Organization and Ford Foundation to leverage additional support and funding into this important project.

- 5) Work with National Community Development Association (NCDCA), Area Office of the U.S. Department of Housing and Urban Development (HUD) Office, and others to advocate for Bridgeport's fair share of federal formula, competitive and stimulus funding.

6 MONTH STATUS: The Department currently has developed strong relationships with NCDCA as well as the HUD Area Office to advocate for formula and competitive funding. In January, the Deputy CAO for CG&CD attended a critical funding conference and lobbying effort in Washington DC, with the Mayor, as it relates to proposed HUD Entitlement Funding cuts in the federal budget.

- 6) Work with Connecticut Community Development Association (CCDA), the State of Connecticut and in particular the Department of Economic and Community Development as well as the Department of Environmental Protection and others to advocate for Bridgeport's fair share of state funding.

6 MONTH STATUS: The CG&CD staff has been working diligently with CCDA, DECD and HUD to receive a new Neighborhood Stabilization Program funding award under Round Three of the program. The Department is currently working to submit the formal application which will bring an additional \$1.5 million to the City to support expanded homeownership opportunities and foreclosure prevention efforts.

- 7) Encourage funding entities to visit Bridgeport to see firsthand the many opportunities present here.

6 MONTH STATUS: Central Grants and Community Development has hosted visits from the US Environmental Protection Agency, US Department of Justice, US Attorneys Office, State Department of Economic and Community Development and US Department of Housing and Urban Development. The Department continues to host funders and assists the Mayor's Office with coordinating such events.

GENERAL FUND BUDGET
CENTRAL GRANTS & COMMUNITY DEVELOPMENT **PROGRAM HIGHLIGHTS**

SERVICE INDICATORS	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	ESTIMATED 2012	ACTUAL 2012	ESTIMATED 2013
HOUSING AND COMMUNITY DEVELOPMENT DIVISION								
				PY35	PY36	PY37	PY37	PY38
Awarded	107	82	67	80	82	50	75	60
Contracts administered	107	62	67	57	82	50	75	60
Projects monitored/supervised	51	82	67	80	82	50	75	60
Total Number of Environmental reviews	107	397	110	152	135	120	147	130
Total Number of Grant applications received	177	135	101	125	121	125	113	115
Total Number of clients serviced	35,670	17,057	9,396	19,000	15,000	15,000	21,914	15,000
TOTAL FUNDING ALL PROGRAMS (2)	\$7,729,075	\$6,222,957	\$6,547,666	\$5,547,666	\$7,690,632	\$6,276,611	\$6,595,394	
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) (2)								
Value of award (entitlement allocation)	\$4,503,690	\$3,882,652	\$3,252,959	\$3,252,959	\$3,606,679	\$2,885,343*	\$3,009,212	\$2,772,469
ReProgramming Funds				\$0	\$1,560,293	\$1,255,923	\$1,255,923	\$695,421
Grant expenditure rate (\$ per month)	\$644,089	\$323,554	\$271,079	\$271,080	\$300,557	\$240,445	\$355,428	\$288,991
Grant expenditure rate (\$ per work day)	\$29,727	\$14,933	\$13,116	\$12,511	\$14,427	\$11,541	\$16,404	\$13,338
Number of public facility improvements (1)	10	13	6	15	20	30	12	15
Community buildings renovated	4	5	6	6	7	6	7	6
Public Service Clients	32,500	9,209	5,000	9,500		9,500	21,914	11,000
NonProfit Capacity Building - ACT Prgm (Funding allocated)	-	\$65,818	\$100,000	\$100,000		0	NA	NA
Leveraged Funding from HHS	-	\$500,000	\$500,000	\$500,000		0	NA	NA
Number of Nonprofits served	-	15	30	30	15	0	NA	NA
Capacity Building Grants (HHS Funding)	-	\$0	\$241,886	\$382,821		0	NA	NA
Housing								
Housing Code (funding allocated)	\$445,000	\$437,952	\$472,000	\$472,000	\$95,000	\$100,000	\$109,225	\$120,000
Lead Based Paint (funding allocated)	\$100,000	\$157,000	\$177,000	\$167,000	\$168,065	\$167,000	\$144,388	\$150,000
Emergency Relocation (funding allocated)	\$53,000	\$53,000	\$40,000	\$40,000	\$40,000	\$40,000	\$55,110	\$60,000
Emergency Relocation (# of Clients)	18	180	381	100		100	499	450
Weatherization	\$25,000	-	-	-	-	-	-	-
HOPWA (2)								
Value of award	\$737,000	\$739,000	\$771,000	\$771,000	\$846,219	\$676,975*	\$832,063	\$829,320
ESG (2)								
Value of award	\$143,666	\$144,734	\$144,968	\$144,968	\$145,523	\$116,418*	\$146,122	\$260,590
HOME (2)								
Value of award	\$2,344,719	\$1,456,571	\$2,378,739	\$1,378,739	\$1,531,918	\$1,225,534*	\$1,352,075	\$864,649
HOME Homeownership Housing Development Projects			\$717,254		\$350,000		\$279,490.60	
Average HOME Subsidy per unit			\$65,205		\$87,500		\$69,122.65	
Private Leveraged Funds			\$19,400,000		\$1,500,000		\$73,841.26	
Total Units Developed (HOME and Leveraged Funds)			103		4		4	
New Construction (# of HOME Units)			-		4		0	
Rehabilitation (# of HOME Units)			11				4	
HOME Rental Housing Developing Projects	\$1,500,000	\$954,000	\$520,000	\$1,200,000	\$636,438		\$3,553,573.00	
Average HOME Subsidy per unit	\$33,333	\$73,385	\$47,273	\$133,333	\$75,879		\$84,608.88	
Private leverage	\$3,135,000	\$3,777,409	\$19,492,151	\$3,500,000	\$5,000,000		\$16,943,336.00	
Total Units Developed (HOME and Leveraged Funds)			70		20		229	
New Construction (# of HOME Units)			7				21	
Rehabilitation (# of HOME Units)			4	9	13		21	
Down Payment Assistance (Total funding Allocated)	\$315,000	\$375,000	\$0	\$300,000	\$0**		\$525,000	
Applications Processed	23	25	0	2			13	
Applications Reviewed	45	45	0	15			20	
Private Leveraged Funds							\$1,399,335.31	
HOUSING OTHER								
Fair Housing Outreach/Referrals (Number of People)	562	545	0	250	200	200	499	550
Fair Housing complaints made (formal)	14	14	0	0	0	0	0	0
Investigations	14	0	0	0	0	0	0	0
Actions taken - settlements	4							

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

COMMUNITY DEVELOPMENT FY 2012-2013 GOALS

- 1) Continue to make improvements to the Central Grants and Community Development application process for annual federal Community Development Block Grant, Emergency Solutions Grant, Housing Opportunities for Persons with AIDS and HOME Partnership Program entitlement funding through the US Department of Housing and Urban Development (HUD).
- 2) Continue to implement the Five Year Consolidated Plan for Housing and Community Development and develop an Action Plan for year five of the five year plan for HUD approval.
- 3) To work with all relevant stakeholders to begin the development of the 2014-2019 Five Year Consolidated Plan for Housing and Community Development.
- 4) Manage all Central Grants and Community Development federal HUD entitlement grants in a timely manner consistent with federal guidelines and regulations.
- 5) To continue to be an active partner to the Greater Bridgeport Continuum of Care and the Greater Bridgeport Area 10-year Plan to End Homelessness.
- 6) To support the goals of the Bridgeport Housing First Initiative and become an active partner/stakeholder.
- 7) To continue to work with the Office of Neighborhood Revitalization in advancing community development projects identified by established Neighborhood Revitalization Zones (NRZ).
- 8) To work with the Office of Planning & Economic Development to advance projects which benefit low and moderate income households.

COMMUNITY DEVELOPMENT FY 2011-2012 GOAL STATUS

- 1) Continue to make improvements to the Central Grants and Community Development application process for annual federal Community Development Block Grant, Emergency Shelter Grant, Housing Opportunities for Persons with AIDS and HOME Partnership Program entitlement funding through the US Department of Housing and Urban Development (HUD).
6 MONTH STATUS: Community Development has continued to make strides in improving its application process. Based on feedback from grantees, the department modified the budget form included in the Program Year 38 application. Additionally, the department separated all HUD entitlement applications from one consolidated application to four separate application documents. This is primarily a result of significant changes in the HUD entitlement regulations governing each program. The department provided six technical assistance sessions for potential applicants to learn about each entitlement program as well as program application changes.
- 2) Continue to implement the Five Year Consolidated Plan for Housing and Community Development and develop an Action Plan for year four of the five year plan for HUD approval.
6 MONTH STATUS: The 5 Year Plan was completed by the Department in July of 2008 and will be in effect until 2013. The Plan was approved by the US Department of Housing and Urban Development (HUD) and can be accessed on the City of Bridgeport website or by contacting Central Grants and Community Development.
- 3) Manage all Central Grants and Community Development federal HUD entitlement grants in a timely manner consistent with federal guidelines and regulations.
6 MONTH STATUS: Ongoing. The City has successfully met the 1.5 timeliness performance standards three years in a row (2009, 2010, and 2011) and is on track for 2012. The timeliness performance standard measures the amount of entitlement allocation which is left in the City's letter of credit. Also, the department has established in cooperation with the Finance Department new policies and procedures as it relates to the financial reporting for the Community Development Block Grant program. The SF-425 report is due on a quarterly basis to HUD and currently the City has met all compliance deadlines. Additionally, the City successfully completed two official monitorings of the Community Development Block Grant Program and HOME Investment Partnership Program by the local HUD Field Office.

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

PROGRAM HIGHLIGHTS

- 4) To continue to be an active partner to the Greater Bridgeport Continuum of Care and the Greater Bridgeport Area 10-year Plan to End Homelessness.
6 MONTH STATUS: The Department continues to be an active partner in the Continuum of Care. Community Development staff attend all meetings and provide support during the annual funding application to HUD. Community Development will be looking to expand this relationship in the upcoming months to ensure participation in the new Bridgeport Housing First Initiative. Additionally, under new program regulations for the Emergency Solutions Grant program, Community Development has collaborated with the Continuum of Care to review and rank all proposals for the upcoming Program Year 38 application cycle, as mandated by HUD.

- 5) To continue to work with the Office of Neighborhood Revitalization in advancing community development projects identified by established Neighborhood Revitalization Zones (NRZ).
6 MONTH STATUS: Community Development has successfully worked with the Office of Neighborhood Revitalization to establish priorities for Program Year 36 and 37 which are currently being implemented. The departments worked collaboratively to provide technical assistance to NRZ memberships regarding the program year 38 application. Additionally, the Senior Manager of Community Development attends all NRZ leadership committee meetings to provide feedback on project implementation.

- 6) To work with the Office of Planning & Economic Development to advance projects which benefit low and moderate income households.
6 MONTH STATUS: Community Development and OPED have collaboratively worked to mobilize the following four HOME Investment Partnership Program projects to implementation: Elias Howe Development Project that will create 37 units of affordable housing for elderly individuals; Yaremich Avenue development project that will create 14 new units of rental housing, 11 of which will be affordable; Clinton Commons development project that will create 33 new units of rental housing, 10 of which will be affordable; and, Lafayette Homes that will create 12 units of affordable rental housing. Additionally, the departments have worked to successfully implement a Storefront Façade Improvement Program as well as a Business Loan Fund through the investment of Community Development Block Grant dollars. Finally, the departments have established a collaborative relationship on the Neighborhood Stabilization Program to quicken implementation and further the City's compliance with all HUD regulations that govern the program.

GENERAL FUND BUDGET

CENTRAL GRANTS & COMMUNITY DEVELOPMENT

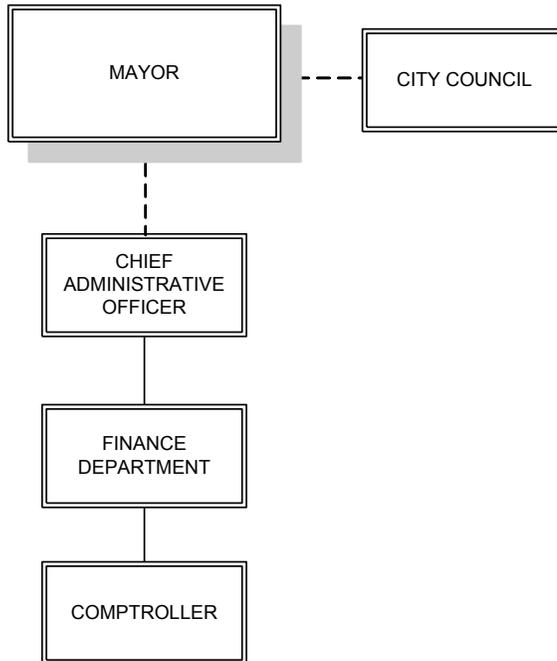
APPROPRIATION SUPPLEMENT

ORG CODE OBJECT DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01005000 CENTRAL GRANTS OFFICE	294,852	389,411	409,860	409,860	20,450
51000 FULL TIME EARNED PAY	213,591	276,797	290,818	290,818	14,021
51099 CONTRACTED SALARIES	435	34,890	20,000	20,000	-14,890
52360 MEDICARE	3,033	3,691	4,098	4,098	407
52385 SOCIAL SECURITY			7,498	7,498	7,498
52504 MERF PENSION EMPLOYER CONT	17,876	23,433	38,340	38,340	14,907
52917 HEALTH INSURANCE CITY SHARE	27,014	28,241	26,230	26,230	-2,011
53605 MEMBERSHIP/REGISTRATION FEES	800	133	133	133	
53705 ADVERTISING SERVICES		50	50	50	
53720 TELEPHONE SERVICES		97	126	126	29
53750 TRAVEL EXPENSES		562	562	562	
53905 EMP TUITION AND/OR TRAVEL REIM	512	782	782	782	
54595 MEETING/WORKSHOP/CATERING FOOD	752	801	801	801	
54675 OFFICE SUPPLIES	1,996	1,900	1,900	1,900	
54700 PUBLICATIONS	673	793	793	793	
54705 SUBSCRIPTIONS	290	132	132	132	
54755 TRAFFIC CONTROL PRODUCTS	125	125			-125
55155 OFFICE EQUIPMENT RENTAL/LEAS	3,833	4,004	3,804	3,804	-200
55530 OFFICE FURNITURE	253	193	500	500	307
56085 FOOD SERVICES	990	500	500	500	
56165 MANAGEMENT SERVICES	544	568	675	675	107
56175 OFFICE EQUIPMENT MAINT SRVCS	1,343	800	1,000	1,000	200
56250 TRAVEL SERVICES		520	720	720	200
56998 SPECIAL SERVICES FREEZE		7,958	7,958	7,958	
59500 SUPPORTIVE CONTRIBUTIONS	20,793	2,440	2,440	2,440	

FINANCE DIVISIONS
COMPTROLLER'S OFFICE

MISSION STATEMENT

The mission of the Comptroller's Office is to prepare and maintain all financial records of the City of Bridgeport. The Department's objectives include receiving, recording and depositing all City revenues, completing all expenditure transactions and producing all payroll payments, and preparing monthly, quarterly and annual journal entries. Also, to monitor and establish procedures for grant account fiscal activity and to maintain the financial records and books of entry for all capital improvement projects. In addition, the Comptroller's Office analyzes and prepares monthly reconciliations of all fiscal balance sheet accounts and handles all transactions in accordance with all local, state and federal accounting standards.



GENERAL FUND BUDGET
 COMPTROLLER'S OFFICE

BUDGET DETAIL

Anne Kelly-Lenz
 Manager

REVENUE SUMMARY

ORG DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01010000 COMPTROLLERS OFFICE	4,842,068	2,982,150	2,556,022	2,556,022	-426,128
41277 RESTITUTION RECOVERY	331,927	5,000	5,000	5,000	0
41290 RETAIL SALES REVENUE	0	366,000	0	0	-366,000
41392 DEBT SERVICE PARENT CENTER	60,000	60,000	60,000	60,000	0
41538 COPIES	1,924,100	50,000	50,000	50,000	0
41551 O.T.B INCOME	449,790	450,000	450,000	450,000	0
41552 STATE BINGO	41	200	200	200	0
41553 BOOKS/ MAP SALES	0	100	100	100	0
41555 CAPITAL FUND INTEREST TRANSFER	500,000	500,000	500,000	500,000	0
41559 COURT FINES	0	15,000	5,000	5,000	-10,000
41560 PROPERTY RENTAL	22,440	25,000	25,000	25,000	0
41561 DEBTSERVICEPRINCIPALREIMBURSEM	103,277	115,249	115,249	115,249	0
41562 DEBTSERVICEINTERESTREIMBURSEME	131,013	110,069	110,069	110,069	0
41563 HEALTHINSURANCE/WORKERSCOM.REI	4,091	0	0	0	0
41564 ADMINISTRATIVEFEE/OVERHEADALLO	138,660	70,000	70,000	70,000	0
44550 TOWN AID	664,395	665,532	665,404	665,404	-128
45354 WPCACOLLECTIONSERVICEREIMBURSE	512,336	500,000	500,000	500,000	0
47565 PORTAUTHORITYANNUALPILOTPAYMEN	0	50,000	0	0	-50,000
47566 TOWN AID ROAD GRANT	0	0	0	0	0

APPROPRIATION SUMMARY

ORGANIZATION DESCRIPTION	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01010000 COMPTROLLERS OFFICE	1,147,972	1,396,676	1,125,230	1,125,230	-271,446
1010PS COMPTROLLERS PERSONAL SVCS	621,827	820,949	581,995	581,995	-238,954
2010TPS COMPTROLLERS OTHER PERS SVCS	19,802	11,325	7,125	7,125	-4,200
3010FB COMPTROLLERS FRINGE BENEFITS	183,460	232,283	193,791	193,791	-38,492
4010EX COMPTROLLERS OPER EXP	7,025	7,920	7,920	7,920	0
6010SS COMPTROLLERS SPEC SVCS	315,858	324,199	334,399	334,399	10,200

PERSONNEL SUMMARY

Title	Fill	Vac	Unf / (New)	BUDGET FY 2013	BUDGET FY 2012	VARIANCE
ACCOUNTING CLERK I (35 HOURS)	1.00			35,184.00	30,976.00	4,208.00
PAYROLL PROCESSOR			0.50		22,373.00	-22,373.00
ACCOUNTING CLERK I (35 HOURS)	2.00			77,068.00	77,770.00	-702.00
ACCOUNTING CLERK II (35 HOURS)		1.0		42,654.00	39,046.00	3,608.00
PAYROLL ACCOUNT SUPERVISOR			1.00		50,999.00	-50,999.00
ACCOUNTING CLERK I	1.00			31,422.00	35,958.00	-4,536.00
ACCOUNTING CLERK II (35 HOURS)		1.0		42,654.00	39,046.00	3,608.00
FINANCIAL MANAGEMENT SUPERVISOR	1.00			75,420.00	66,977.00	8,443.00
ACCOUNTANT	1.00		2.00	74,764.00	208,854.00	-134,090.00
SPECIAL REVENUE MANAGER			1.00		74,972.00	-74,972.00
CAPITOL PROJECTS FIXED ASSETS	1.00			75,803.00	74,317.00	1,486.00
ACCOUNTING CLERK II	1.00		-1.00	52,282.00		52,282.00
CHIEF ACCOUNTANT	1.00			74,744.00	71,382.00	3,362.00
CLERK A			1.00		29,325.00	-29,325.00
COMPTROLLER'S OFFICE	9.00	2.0	4.50	581,995.00	821,995.00	-240,000.00

GENERAL FUND BUDGET

COMPTROLLER'S OFFICE

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ESTIMATED 2011-2012
COMPTROLLER'S OFFICE								
Number of:								
Accounts Payable Checks Issued	33,655	32,108	31,055	29,495	21,786	22,876	21,648	22,080
Manual checks processed	81	88	117	55	49	49	54	54
Manual checks processed payroll	N/A	N/A	838	804	802	325	271	200
Vendor checks processed	33,655	32,774	31,710	29,495	21,786	22,876	21,648	22,080
PayRoll Vendor checks processed							123	99
Travel requests processed	224	235	215	67	111	100	131	135
Payment Vouchers processed	36,450	38,504	36,637	36,330	50,073	52,503	49,599	52,079
Scanned Back Pages for Invoices (2)	N/A	N/A	N/A	N/A	500,730	525,030	495,990	520,790
Capital Project checks processed	307	292	363	288	41	40	34	14
Capital Project wires processed	0	0	0	0	0	0	153	160
Cash Receipts processed	4,999	4,641	3,513	3,617	5,603	5,600	4,906	5,000
Journal Entries posted (3)	1,012	1,441	1,086	1,205	1,700	1,600	60	100
Federal 1099 Forms issued	535	556	920	526	423	500	462	500
W-2 Statements issued	6,408	6,408	6,467	5,784	5,784	5,670	5,670	5,501
Payroll Checks Issued (1)	218,632	200,379	199,276	60,315	54,481	51,000	48,335	44,951
Payroll Direct Deposit (1)	N/A	N/A	N/A	134,292	129,447	126,520	127,805	129,793
Payroll Vendor Checks Issued	N/A	N/A	N/A	804	5,403	5,150	4,971	4,884
Payroll Vendor Direct Deposit	N/A	N/A	N/A	792	815	850	858	973
Pension checks issued (Police, Fire, Janitors)	11,964	11,829	12,850	11,382	10,980	12,000	10,842	10,900
<i>Grants Administration:</i>								
number of new and recurring grants	224	146	148	139	134	150	125	120
number of grants closed	8	78	60	56	54	70	203	100
Financial report delivery date	29-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec	31-Dec
General ledger fiscal year end close	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun	30-Jun

(1) Decrease in actual pay checks: working toward paperless system via direct deposit.

(2) Actual is based on an estimated 10 pages per invoice.

(3) Increase due to account change re-classes needed.

FY 2012-2013 GOALS

- 1) Creating new reporting to streamline relevant financial information to assist all departments and to better inform the Mayor, City Council and Administration of the current and future financial status of the City.
- 2) Work with unions, labor and civil service to reallocate efficiencies so as to improve departmental effectiveness, initiating better processes and consolidating financial functions while allowing for guidance to eliminate exposure.
- 3) Reorganize responsibilities to offer real-time monitoring of grant treatment development to better assess financial conditions of various programs and analyze to keep the City funds whole.
- 4) Develop an approach within the department toward a force of cooperation working to put the well being of the whole ahead of the individual, implement a mindset to raise the level of integrity among the work force by raising morale through solid ethical direction.

FY 2011-2012 GOAL STATUS

- 1) To maintain and evolve the integrated, comprehensive and responsive core financial management system to meet the needs of the City.
6 MONTH STATUS: *Completed – ongoing updates as city process and procedures require.*
- 2) To streamline relevant financial information to assist all departments and to better inform the Mayor, City Council and administration of the current and future financial status of the City.
6 MONTH STATUS: *Ongoing.*
- 3) Reorganize to improve departmental efficiency initiating better processes and consolidating financial functions.
6 MONTH STATUS: *Ongoing.*

GENERAL FUND BUDGET

COMPTROLLER'S OFFICE

PROGRAM HIGHLIGHTS

- 4) Setup, perform and maintain real-time monitoring of grant reporting processes to better assess financial conditions of various programs.
6 MONTH STATUS: *Ongoing.*

- 5) Develop a mindset within the department toward a force of cooperation working to put the well being of the whole ahead of the individual.
6 MONTH STATUS: *Ongoing.*

- 6) To implement and maintain an integrated, comprehensive and responsive core financial and human resources management system.
6 MONTH STATUS: *Implemented, maintenance is ongoing.*

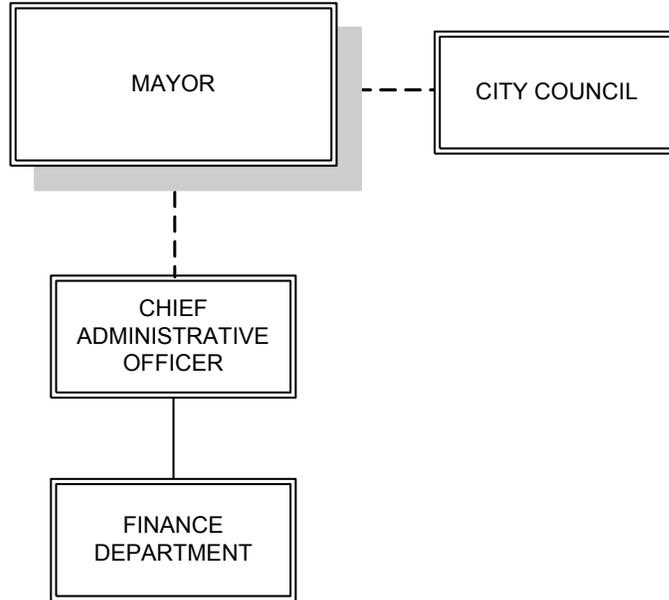
GENERAL FUND BUDGET

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FINANCE DIVISIONS
FINANCE DEPARTMENT

MISSION STATEMENT

To plan and prepare all official statements for short and long term financing as well as the City's Comprehensive Annual Financial Report and to oversee all financial departments. Our objectives include ensuring adherence to all provisions of the Government Accounting Standards Board (GASB), preparing monthly financial reports on the fiscal condition of the City in relation to the budget, acting as a liaison to all financial institutions on matters relating to City business, and ensuring all debt obligations of the City are paid in accordance with borrowing provisions.



GENERAL FUND BUDGET
FINANCE DEPARTMENT

BUDGET DETAIL

Dawn Norton
Manager

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

ORGANIZATION	DESCRIPTION	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01015000	FINANCE ADMINISTRATION	396,894	463,324	511,670	511,670	48,346
1015PS	FINANCE ADM PERSONAL SVCS	318,893	394,367	414,157	414,157	19,790
2015TPS	FINANCE ADM OTHER PERS SVCS	6,070	2,625	2,775	2,775	150
3015FB	FINANCE ADM FRINGE BENEFITS	66,428	61,873	88,009	88,009	26,136
4015EX	FINANCE ADM OPER EXP	2,257	3,886	5,886	5,886	2,000
6015SS	FINANCE ADM SPEC SVCS	3,246	573	843	843	270

PERSONNEL SUMMARY

Title	Fill	Unf / Vac (New)	BUDGET FY 2013	BUDGET FY 2012	VARIANCE
DIRECTOR OF FINANCE	1.00		125,544.00	123,082.00	2,462.00
DEPUTY DIRECTOR OF FINANCE		1.0	114,845.00	101,286.00	13,559.00
ADMINISTRATIVE ASSISTANT - COM	1.00		74,116.00	72,301.00	1,815.00
DEPUTY DIRECTOR OF FINANCE/MAN	1.00		99,652.00	97,698.00	1,954.00
FINANCE	3.00	1.0	414,157.00	394,367.00	19,790.00

GENERAL FUND BUDGET

FINANCE DEPARTMENT

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ESTIMATED 2011-2012
FINANCE DEPARTMENT								
Risk Management	0	0	0	0	0	0	0	0
Annual CAFR Report	1	1	1	1	1	1	1	1
Unreserved Fund Balance	\$24,686,939	\$29,241,106	\$10,605,102	\$10,752,753	\$15,611,351	\$16,511,351	\$16,560,510	16,775,000
Unreserved Fund Balance as % of General Fund Expenditures	5.36%	11.70%	3.98%	4.08%	5.95%	6.28%	3.31%	4.02%
Fund Balance Appropriated	\$ 8,000,000	\$2,000,000	\$18,636,004	\$0	\$0	\$0	\$0	\$0
Outstanding Debt	\$685,480,000	\$710,095,000	\$ 684,228,000	\$ 654,200,000	\$662,665,000	\$656,429,000	\$701,133,522	704,223,000
Debt per Capita	\$4,899	\$4,749	\$ 4,904	\$ 4,689	\$ 4,796	\$ 4,796	\$ 4,520	\$4,604
GFOA certificate for excellence in financial reporting	yes	yes	yes	yes	yes	yes	yes	yes
# of annual audit management letter comments		7	1	1	1	1	2	1
Governmental Activities Net Capital Assets	\$610,934,000	\$722,395,000	\$837,156,000	\$911,322,000	\$940,113,222	\$940,000,000	\$846,535,639	875,000,000
BOND AND CREDIT RATINGS								
Credit Rating: Moody's	Aaa	Aaa	Aaa	Aa3	A1	A1	A1	A1
Standard & Poor's	AAA	AAA	AAA	AAA	A-	A-	A-	A-
Fitch	AAA	AAA	AAA	N/A	A	A	A	A
Bond Rating: Moody's	Baa1	Baa1	Baa1	Baa1	AA3	AA3	AA3	AA3
Standard & Poor's	A-	A-	A-	A-	AA+	AA+	AA-	AA-
Fitch	A-	A-	A-	BBB+	N/A	N/A	A	A

FY 2012-2013 GOALS

- 1) Increase effectiveness and incur cost savings by continuing to update processes using a new monthly report approach which holds individual departments responsible for their actual to budget ratios.
- 2) Preserve and strive to improve the City's rating for long and short term borrowing by putting a plan in place to continue to grow the City's strong financial stability.
- 3) Endorse actions to achieve the City's priorities and change inconsistent ideas and progressions that oblige the City to be feeble. Specifically, to Grow the Fund Balance – by following fund balance policy and continuing to reduce expenses & to reduce the City's reliance on TANs (tax anticipation note) by working toward decreasing borrowing amounts.
- 4) Assess the department performance and processes to seek a maximum organizational effectiveness in cash control by restructuring duties and positions within the Finance department that meets with the City's priorities and objectives.
- 5) Receive Governmental Finance Officers Association certificate of achievement for excellence in financial reporting.

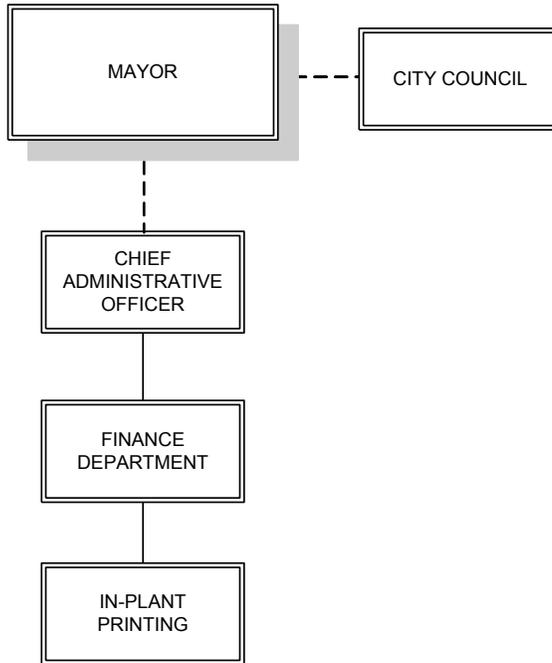
FY 2011-2012 GOAL STATUS

- 1) Increase efficiency and incur cost savings by updating processes and implementing programs to use current technology in reviewing department activities and processes.
6 MONTH STATUS: *Ongoing process, with new MUNIS system efficiencies are presenting themselves daily.*
- 2) Promote actions to achieve the City's priorities and change flawed ideas and systems that compel the City to be unsustainable.
 - Grow Fund Balance
 - Preserve pension funding plan
 - Reduce TANs (tax anticipation note) borrowing amounts.6 MONTH STATUS: *General Fund Balance has grown both through the fund balance policy and through cost saving efforts. Pension funding plan has been preserved; TANs remain at same high rate, growing fund balance will help reduce the high borrowing amounts.*
- 3) Review department performance and processes seeking to maximize organizational effectiveness in cash control.
6 MONTH STATUS: *Outside consultant performed a department study to uncover areas of efficiencies with job performance processes using the new financial software, results pending.*
- 4) Receive Governmental Finance Officers Association certificate of achievement for excellence in financial reporting.
6 MONTH STATUS: *Received for FY2010, applied for FY2011.*

FINANCE DIVISIONS
IN-PLANT PRINTING

MISSION STATEMENT

To provide all printing needs including typesetting, printing, binding, graphic arts and desktop design for all City departments.



GENERAL FUND BUDGET

IN-PLANT PRINTING

BUDGET DETAIL

Anthony Palumbo
 Manager

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

ORGANIZATION	DESCRIPTION	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01030000	IN-PLANT PRINTING	802,689	816,831	795,318	755,315	-61,516
	1030PS PRINT SHOP PERSONAL SVCS	368,746	380,737	384,287	355,287	-25,450
	2030TPS PRINT SHOP OTHER PERS SERVICES	8,434	6,410	5,245	5,245	-1,165
	3030FB PRINT SHOP FRINGE BENEFITS	104,238	116,336	92,438	81,435	-34,901
	4030EX PRINT SHOP OPER EXP	268,448	257,198	257,198	257,198	0
	6030SS PRINT SHOP SPEC SVCS	52,822	56,150	56,150	56,150	0

PERSONNEL SUMMARY

Title	Fill	Unf / Vac (New)	BUDGET FY 2013	BUDGET FY 2012	VARIANCE
PRINTER FOREMAN	1.00		76,775.00	75,270.00	1,505.00
PRINT SHOPAIDE	0.50		15,298.00	14,924.00	374.00
PRESSMAN	1.00	1.0	87,000.00	112,622.00	-25,622.00
BOOKBINDER	1.00		58,000.00	56,311.00	1,689.00
PRINTER	1.00		58,000.00	56,311.00	1,689.00
MESSENGER	1.00		31,428.00	39,419.00	-7,991.00
ANNEX MAIL COURIER (35 HOURS)	1.00		28,786.00	25,880.00	2,906.00
IN-PLANT PRINTING	6.50	1.0	355,287.00	380,737.00	-25,450.00

GENERAL FUND BUDGET

IN-PLANT PRINTING

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ESTIMATED 2011-2012
PRINT SHOP								
8 1/2 x 11 forms & letterhead	2,204,742	2,750,000	3,125,000	2,888,000	2,750,000	2,250,000	2,125,000	2,125,000
Black & White Copying	173,743	179,000	176,000	286,000	446,000	750,000	800,000	800,000
Color Copying	37,411	78,000	68,000	105,000	260,000	650,000	700,000	700,000
Envelopes Printed	532,345	765,000	695,000	790,000	920,000	1,000,000	1,000,000	1,000,000
Index/cover/coated paper	991,707	850,000	785,000	765,000	780,000	850,000	850,000	850,000
BINDING SERVICES								
Folding	1,741,176	1,950,000	2,350,212	2,100,000	1,750,000	1,500,000	1,500,000	1,500,000
Stapling	21,375	52,000	74,500	156,000	86,000	80,000	80,000	80,000
Automatic bookletmaker	18,750	45,000	26,000	39,000	15,000	0	0	0
Numbering/Die-cutting	102,500	122,000	185,000	210,000	190,000	200,000	200,000	200,000
Scoring/perforation	24,916	60,000	69,300	96,000	55,000	50,000	50,000	50,000
Large format Poster Printing			55	112	245	400	400	400
Number of Departments Serviced	69	69	69	72	72	72	72	72
TOTAL IMPRESSIONS/PIECES HANDLED	5,848,734	6,851,069	7,553,998	7,435,112	7,252,317	7,330,472	7,305,472	7,305,472
MAIL DISTRIBUTION CENTER								
Mail run through postage machine	365,500	552,079	554,000	550,000	555,000	555,000	555,000	555,000
Amount Spent*	\$ 142,545	\$ 204,251	\$ 205,000	\$ 206,000	\$ 208,000	\$ 208,000	\$ 208,000	\$ 208,000

FY 2012-2013 GOALS

- 1) Continue to maintain and provide professional service in a timely manner for all of the City's departments and the Board of Education.
- 2) Continue to stay upgraded with our graphic software so we can communicate with all the departments and outside vendors. We have currently upgraded Adobe Photoshop, Adobe Illustrator, Adobe In-Design and Corel Draw.
- 3) Continue to support every department and the Board of Education by performing normal printing services and be fully involved in projects during their critical time periods.
- 4) Continue to investigate cost savings for printing and postage.
- 5) Continue the use of our large format printer at a great cost savings.
- 6) We will continue with the responsibility of working with Finance using our folding/Stuffing Machine. We take the Payroll Checks, Vendor Checks, Pension Checks, Police outside Overtime Invoices and Purchasing Invoices and the machine inserts them into an envelope, seals it and then we take it to the mail room. This new method of printing and preparing checks and getting them into the mail is a tremendous cost savings compared the way we did it a year ago.
- 7) Continue to stay upgraded with our graphic software so we can communicate with all the departments and outside vendors. We have currently upgraded Adobe Photoshop, Adobe Illustrator, Adobe In-Design (which will support the City's new Master Plan of Conservation and Development program) and Corel Draw.:
- 8) We now have the capability to print full color and assemble a book in the same pass.

FY 2011-2012 GOAL STATUS

- 1) Continue to maintain and provide professional service in a timely manner for all of the City's departments and the Board of Education.
6 MONTH STATUS: *We have successfully provided professional & timely service throughout the fiscal year.*
- 2) Continue to stay upgraded with our graphic software so we can communicate with all the departments and outside vendors. We have currently upgraded Adobe Photoshop, Adobe In-Design.
6 MONTH STATUS: *We remain up-to-date with the latest software for computer-based print & design production.*

GENERAL FUND BUDGET

IN-PLANT PRINTING

PROGRAM HIGHLIGHTS

- 3) Continue to support every department and the Board of Education by performing normal printing services and be fully involved in projects during their critical time periods.

6 MONTH STATUS: We offer support, design assistance, and printing services for all departments and the Board of Education. Our shop works as a day-to-day operation, never knowing what will be requested of us. We print everything from report cards to enormous tables of organization.

- 4) Continue to investigate cost savings for printing and postage.

6 MONTH STATUS: We are currently paying \$200 less for a skid of paper (40 cartons which is 200,000 sheets of 20 lb bond) and buying a better quality sheet than we did 15 years ago. We are also working to purchase and utilize a greater quantity of recycled paper.

GENERAL FUND BUDGET

IN-PLANT PRINTING

APPROPRIATION SUPPLEMENT

ORG CODE OBJECT DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01030000 IN-PLANT PRINTING	802,689	816,831	795,318	755,315	-61,516
51000 FULL TIME EARNED PAY	368,746	380,737	384,287	355,287	-25,450
51106 REGULAR STRAIGHT OVERTIME	41				
51108 REGULAR 1.5 OVERTIME PAY	-502				
51140 LONGEVITY PAY	6,125	6,410	5,245	5,245	-1,165
51156 UNUSED VACATION TIME PAYOUT	2,770				
52360 MEDICARE	3,663	3,716	3,494	3,494	-222
52504 MERF PENSION EMPLOYER CONT	36,014	43,402	38,889	35,425	-7,977
52917 HEALTH INSURANCE CITY SHARE	64,562	69,218	50,055	42,516	-26,702
53605 MEMBERSHIP/REGISTRATION FEES	649	450	450	450	
53750 TRAVEL EXPENSES	657	350	350	350	
53905 EMP TUITION AND/OR TRAVEL REIM	886	550	550	550	
54020 COMPUTER PARTS	-324				
54550 COMPUTER SOFTWARE	335				
54555 COMPUTER SUPPLIES	3,800				
54675 OFFICE SUPPLIES	17,326	29,448	20,848	20,848	-8,600
54725 POSTAGE	195,150	200,000	200,000	200,000	
54730 PRINTING SUPPLIES	1,230	5,000	5,000	5,000	
55155 OFFICE EQUIPMENT RENTAL/LEAS	48,738	21,400	30,000	30,000	8,600
56170 OTHER MAINTENANCE & REPAIR S	8,773	9,975	9,975	9,975	
56175 OFFICE EQUIPMENT MAINT SRVCS	3,648	6,375	6,375	6,375	
59010 MAILING SERVICES	8,761	8,300	8,300	8,300	
59015 PRINTING SERVICES	31,640	31,500	31,500	31,500	

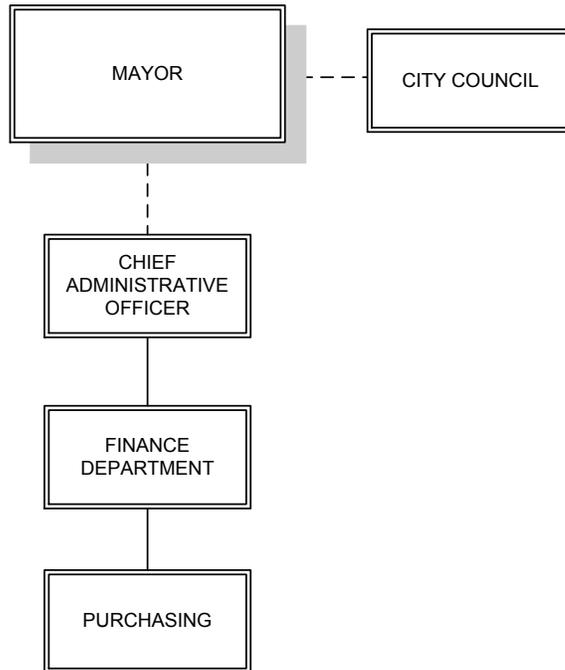
GENERAL FUND BUDGET

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FINANCE DIVISIONS
PURCHASING

MISSION STATEMENT

Provide our customers with professional services, support, and advice for the carrying out of departmental objectives. Strive for the cost-effective procurement of quality goods and services resulting in high quality and cost effective services to the city.



GENERAL FUND BUDGET

PURCHASING

BUDGET DETAIL

Bernd Tardy
Manager

REVENUE SUMMARY

Not Applicable

APPROPRIATION SUMMARY

ORGANIZATION	DESCRIPTION	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01035000	PURCHASING	447,548	531,480	562,629	481,907	-49,573
	1035PS PURCHASING PERSONAL SVCS	315,738	386,563	412,822	345,204	-41,359
	2035TPS PURCHASING OTHER PERS SVCS	8,907	5,250	6,150	6,150	900
	3035FB PURCHASING FRINGE BENEFITS	86,930	106,269	109,204	96,100	-10,169
	4035EX PURCHASING OPER EXP	8,839	5,492	6,448	6,448	956
	6035SS PURCHASING SPEC SVCS	27,133	27,906	28,005	28,005	99

PERSONNEL SUMMARY

Title	Fill	Unf / Vac (New)	BUDGET FY 2013	BUDGET FY 2012	VARIANCE
BUYER	1.00		54,688.00	47,561.00	7,127.00
PURCHASING AGENT	1.00		105,529.00	103,460.00	2,069.00
ASSISTANT PURCHASING AGENT		1.00		66,292.00	-66,292.00
BUYER	1.00		54,688.00	47,561.00	7,127.00
ASSISTANT PURCHASING AGENT	1.00		75,611.00	74,128.00	1,483.00
BUYER	1.00		54,688.00	47,561.00	7,127.00
PURCHASING	5.00	1.00	345,204.00	386,563.00	-41,359.00

GENERAL FUND BUDGET

PURCHASING

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ESTIMATED 2011-2012
PURCHASING								
<i>Purchase orders issued</i>	22,422	20,040	9,568	*	22,818	20,000	18,539	20,000
Board of Education Purchase orders	4,378	3,286	1,786	*	5,308	4,000	4,039	4,000
Food & Nutrition Purchase orders	2,247	1,733	757	*	3,146	2,000	1,492	2,000
Board of Education Grants	5,065	4,563	1,676	*	3,699	2,000	2,761	2,500
Total Board of Education Purchase orders	11,690	9,582	4,219	*	12,153	8,000	8,292	8,000
Board of Education Purchase orders as a % of Total	52.14%	47.81%	44.09%		53.26%	40.00%		
PURCHASING MODIFICATIONS								
Purchase Modifications done					8,631	5,000	7,475	7,000
Board of Education Modifications					2,467	1,100	1,551	1,500
Food & Nutrition Modifications					41	60	158	150
Board of Education Grants Modifications					1,442	400	887	900
Total Board of Education Modifications					3,950	1,560	2,596	
PURCHASES								
Qualified	51	131	148	0	213	250	1,402	1,400
Emergency		11	21	1	0	0	0	-
Waivers	11	1	1	0	0	0	0	-
Sole Source	5	58	55	65	53	80	349	300
State	20	35	37	59	34	40	232	225
ICMA INDICATORS								
Percentage of Employees using the online purchasing system	5%	5%	20%					
Number of FTES in the purchasing department	6.7	8	8					
% of purchases made by women & minority-owned businesses	N/A	N/A	2.77%					
<i>Bid requests processed</i>	N/A	166	157	79	116	120	113	115
Informal Bids: days from requisition to P.O. issuance	13	12	12	9	34	40	14	20
Construction Bids: days from requisition to P.O. issuance	95	6	1	5	21	20	30	30
All other formal Bids: days from requisition to P.O. issuance	56	160	82	74	95	100	1,187	1,500

(1) * due to the transition to Munis, I am unable to acquire the data that is requested.

FY 2012-2013 GOALS

- 1) Assist in integrating the merger of Public Facilities & Board of Education Maintenance into one entity from a purchasing perspective.
- 2) Integrate duties and responsibilities of the Contract Compliance Office into Purchasing.

FY 2011-2012 GOAL STATUS

- 1) Our goal is to utilize all remaining staff resources to maintain day to day purchasing activities. This has been and still is an enormous challenge. Due to the implementation of ever changing City objectives, policies and guidelines with even less staff than last year due to an extended FMLA leave.
6 MONTH STATUS: *Utilize all remaining staff resources to maintain day to day purchasing activities.*
- 2) To encourage more departments to try doing more RFI's RFQ's, & RFP's for their departments needs; thereby showing more collaboration, consensus & best value purchases.
6 MONTH STATUS: *Transition Vendors to new bidding location.*

GENERAL FUND BUDGET

PURCHASING

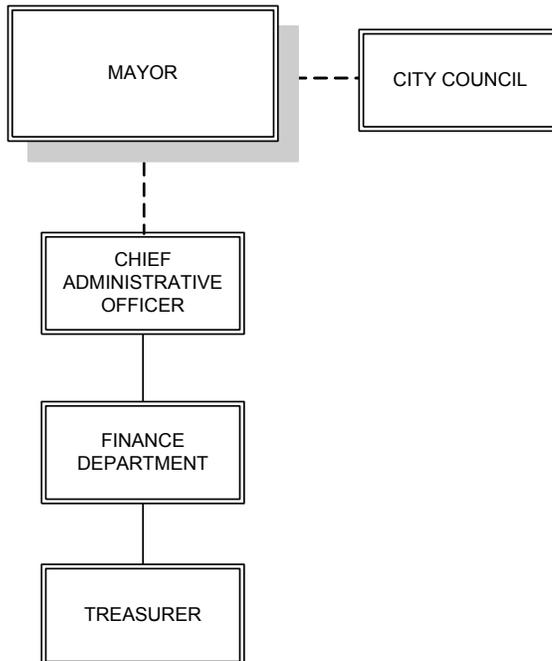
APPROPRIATION SUPPLEMENT

ORG CODE OBJECT DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01035000 PURCHASING	447,548	531,480	562,629	481,907	-49,573
51000 FULL TIME EARNED PAY	315,738	386,563	412,822	345,204	-41,359
51140 LONGEVITY PAY	5,100	5,250	6,150	6,150	900
51156 UNUSED VACATION TIME PAYOUT	3,807				
52360 MEDICARE	2,813	3,719	3,949	2,969	-750
52385 SOCIAL SECURITY			4,192		
52504 MERF PENSION EMPLOYER CONT	30,934	44,068	49,147	41,215	-2,853
52917 HEALTH INSURANCE CITY SHARE	53,183	58,482	51,916	51,916	-6,566
53605 MEMBERSHIP/REGISTRATION FEES		505	760	760	255
53705 ADVERTISING SERVICES		175			-175
53905 EMP TUITION AND/OR TRAVEL REIM		174			-174
54675 OFFICE SUPPLIES	6,968	3,488	4,500	4,500	1,012
54705 SUBSCRIPTIONS	286	312	350	350	38
55150 OFFICE EQUIPMENT	1,585	838	838	838	
56075 EDUCATIONAL SERVICES	1,430				
56175 OFFICE EQUIPMENT MAINT SRVCS	1,703	1,800	1,800	1,800	
56180 OTHER SERVICES	24,000	26,106	26,205	26,205	99

FINANCE DIVISIONS
TREASURY

MISSION STATEMENT

Our mission is to act as the custodian of all funds belonging to the City of Bridgeport. Our objectives include maximizing on-line Banking Services from each Financial Institution to expedite wire transfers, stop payments, and check retention needed for research purposes. We work with Financial Institutions to implement on-line investment practices, and deposit and invest all funds in any national or state bank/trust company. We comply with all regulations, orders and ordinances made by the City Council. Our activities include the distribution of all payroll and vendor checks. In addition, we make all payments for Debt Service and prepare and maintain all records of monetary transactions for the City of Bridgeport.



GENERAL FUND BUDGET

TREASURY

BUDGET DETAIL

Ronald Preston
 Manager

REVENUE SUMMARY

ORG DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01045000 TREASURY	222,913	275,000	200,000	200,000	-75,000
41246 EARNINGS ON INVESTMENTS	161,273	225,000	150,000	150,000	-75,000
41564 ADMINISTRATIVE FEE/OVERHEAD ALLO	61,640	50,000	50,000	50,000	0

APPROPRIATION SUMMARY

ORGANIZATION	DESCRIPTION	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01045000 TREASURY		231,839	256,981	350,096	350,096	93,115
1045PS	TREASURER PERSONAL SVCS	117,856	121,367	211,512	211,512	90,145
2045TPS	TREASURER OTHER PERS SERVICES	1,650	1,725	1,800	1,800	75
3045FB	TREASURER FRINGE BENEFITS	36,215	41,352	44,247	44,247	2,895
4045EX	TREASURER OPER EXP	3,682	12,808	12,808	12,808	0
6045SS	TREASURER SPEC SVCS	72,437	79,729	79,729	79,729	0

PERSONNEL SUMMARY

Title	Fill	Unf / Vac (New)	BUDGET FY 2013	BUDGET FY 2012	VARIANCE
ACCOUNTING CLERK I (35 HOURS)		1.0 -1.00	35,535.00		35,535.00
PAYROLL PROCESSOR	0.50	-0.50	22,373.00		22,373.00
ACCOUNTANT	1.00	-1.00	75,138.00		75,138.00
CITY TREASURER	1.00		78,466.00	76,927.00	1,539.00
ACCOUNTING CLERK II		1.00		44,440.00	-44,440.00
TREASURY	2.50	1.0 -1.50	211,512.00	121,367.00	90,145.00

GENERAL FUND BUDGET

TREASURY

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ESTIMATED 2011-2012
TREASURER								
Pension Checks issued	12,168	11,760	N/A	11,382	11,111	10,961	10,842	10,900
Vendor Checks mailed	33,655	34,782	N/A	29,495	21,835	22,925	21,648	22,080
Payroll Checks distributed	218,632	220,692	206,905	201,349	190,146	183,520	182,240	180,801
DEBT ISSUANCES								
Total bank accounts	109	111	111	112	112	111	108	97
Checking	45	45	47	46	46	45	43	46
Savings	35	37	35	41	42	42	41	40
Investment	7	7	7	9	8	8	8	9
ZBA	2	2	2	2	2	2	2	2
R & T accounts	20	20	20	14	14	14	14	0
TOTAL BANK BALANCES								
Checking	\$ 8,693,662	\$ 12,801,307	\$ 9,000,000	\$ 13,826,205	\$ 11,407,073	\$ 12,800,000	\$ 11,046,815	\$ 11,500,000
Savings	\$ 27,319,032	\$ 13,976,949	\$ 72,740,814	\$ 40,264,816	\$ 7,274,420	\$ 10,500,000	\$ 14,054,442	\$ 14,000,000
Reich & Tang	\$ 18,662,165	\$ 37,595,982	\$ 44,204,461	\$ 19,467,148	\$ 19,740,246	\$ 20,015,246	\$ 9,483,191	\$ 0
Investment	\$ 96,035,888	\$ 98,652,466	\$ 23,836,223	\$ 24,708,780	\$ 51,151,383	\$ 60,500,000	\$ 85,952,311	\$ 80,000,000

FY 2012-2013 GOALS

- 1) To provide exceptional Treasury service for the City of Bridgeport to residents, pensioners, employees, visitors and the business community.

FY 2011-2012 GOAL STATUS

- 1) Select a banking proposal from the recent RFP for Banking Services. The selected proposal will benefit the City of Bridgeport by reducing costs and provide excellent banking services to the City.
6 MONTH STATUS: *Banking RFP finalists have been identified and the banking services will be awarded in the near future to the selected bank.*
- 2) To successfully convert City Pensioners to receive their pensions via direct deposit to reduce the amount of paper checks produced which will minimize costs to the City.
6 MONTH STATUS: *A significant amount of Pensioners are now receiving their payments via direct deposit, which has reduced the amount of paper checks produced on a monthly basis.*
- 3) Continue to manage the City of Bridgeport's cash flow and seek new investment opportunities to maximize Return on Investment.
6 MONTH STATUS: *The City's cash flow has continued to be managed to maximize the return on investment.*

GENERAL FUND BUDGET

TREASURY

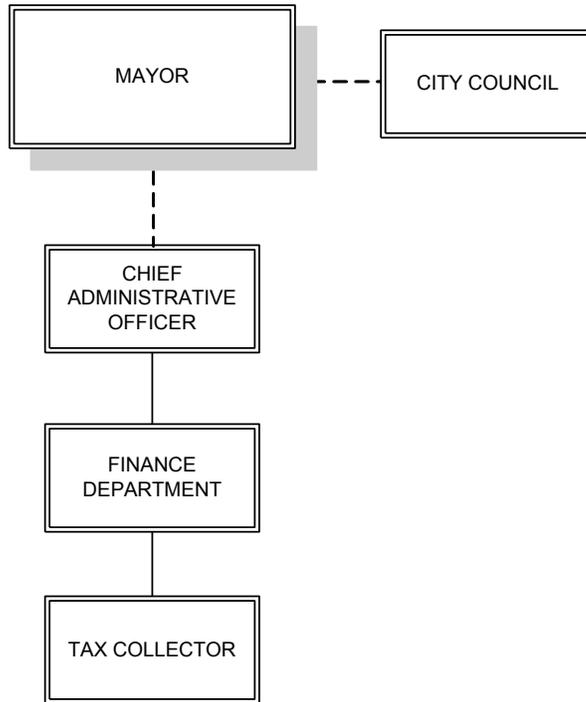
APPROPRIATION SUPPLEMENT

ORG CODE OBJECT DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01045000 TREASURY	231,839	256,981	350,096	350,096	93,115
51000 FULL TIME EARNED PAY	117,856	121,367	211,512	211,512	90,145
51140 LONGEVITY PAY	1,650	1,725	1,800	1,800	75
52360 MEDICARE	1,679	1,696	5,221	5,221	3,525
52504 MERF PENSION EMPLOYER CONT	11,388	13,836	22,397	22,397	8,561
52917 HEALTH INSURANCE CITY SHARE	23,147	25,820	16,629	16,629	-9,191
53605 MEMBERSHIP/REGISTRATION FEES	110	150	150	150	
53720 TELEPHONE SERVICES		68	68	68	
53750 TRAVEL EXPENSES	130	60	60	60	
53905 EMP TUITION AND/OR TRAVEL REIM		84	84	84	
54555 COMPUTER SUPPLIES	810	9,400	9,400	9,400	
54560 COMMUNICATION SUPPLIES		0	0	0	
54595 MEETING/WORKSHOP/CATERING FOOD		200	200	200	
54675 OFFICE SUPPLIES	1,497	2,000	2,000	2,000	
54705 SUBSCRIPTIONS		96	96	96	
55150 OFFICE EQUIPMENT	1,135	750	750	750	
56105 BANKING SERVICES	59,638	59,919	59,919	59,919	
56175 OFFICE EQUIPMENT MAINT SRVCS		800	800	800	
56180 OTHER SERVICES	191	260	260	260	
56205 PUBLIC SAFETY SERVICES	12,608	18,750	18,750	18,750	

FINANCE DIVISIONS
TAX COLLECTOR

MISSION STATEMENT

The overall mission of the Tax Collector is to collect all tax revenue due to the City in accordance with Connecticut State Statutes and to provide the taxpayers of the City with information and assistance in a prompt and courteous manner.



GENERAL FUND BUDGET

TAX COLLECTOR

BUDGET DETAIL

Anne Kelly-Lenz
Manager

REVENUE SUMMARY

ORG DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01040000 TAX COLLECTOR	272,072,024	274,994,120	294,515,667	285,683,587	10,689,467
41305 TAX COLLECTOR: 3030 PARK	860,247	860,246	860,246	860,246	0
41343 ROOM OCCUPANCY TAX	0	34,000	34,000	34,000	0
41355 TAX COLLECTOR: ATM FEES	1,066	1,500	1,500	1,500	0
41538 COPIES	0	2,500	2,500	2,500	0
41693 CURRENT TAXES: REAL ESTATE	266,901,000	259,827,624	279,544,627	270,687,339	10,859,715
41694 ONE MILL LIBRARY TAX	0	6,723,003	6,723,003	6,748,211	25,208
41697 ARREARS TAXES	-221,891	3,200,000	3,200,000	3,200,000	0
41702 PENALTIES: CURRENT TAXES	2,088,524	1,705,480	1,705,480	1,705,480	0
41703 PENALTIES: ARREARS TAXES	907,258	1,160,000	1,160,000	1,160,000	0
41704 LIEN FEES	179,688	175,000	175,000	175,000	0
44319 LAFAYETTE BLVD LOFTS PILOT	138,870	137,671	0	0	-137,671
44320 BROAD STREET PILOT	24,503	28,991	29,861	29,861	870
44321 CITY TRUST PILOT	184,386	218,165	224,709	224,709	6,544
44322 EAST MAIN STREET PILOT	8,036	11,851	18,835	18,835	6,984
44323 ARCADE PILOT	33,342	35,907	34,862	34,862	-1,045
44324 CAPTAIN COVE PILOT	75,232	120,000	120,000	120,000	0
44325 CASA PILOT	13,675	13,949	14,089	14,089	140
44340 ARTSPACE READS BUILDING PILOT	70,670	72,983	73,183	73,183	200
44346 UNITED CEREBRAL PALSY PILOT	13,525	14,071	14,352	14,352	281
44347 144 GOLDEN HILL STREET PILOT	66,389	71,496	69,415	69,415	-2,081
44348 GOODWILL-HELMS HOUSING PILOT	7,219	6,140	6,140	6,140	0
44349 PARK CITY RCH PILOT	67,649	69,678	0	0	-69,678
44358 JEFFERSON SCHOOL PILOT	19,137	20,169	20,169	20,169	0
44373 WASHINGTON PARK PILOT	22,753	21,500	21,500	21,500	0
44392 881 LAFAYETTE BLVD PILOT	50,240	49,696	49,696	49,696	0
44689 MISCELLANEOUS PILOTS	30,143	10,000	10,000	10,000	0
44698 TELECOMM. ACCESS INE TAXES	302,886	400,000	400,000	400,000	0
45205 C.R.R.A PILOT PAYMENT	227,479	0	0	0	0
47278 BHA RENTAL PROPERTY PILOT PMT	0	2,500	2,500	2,500	0

APPROPRIATION SUMMARY

ORGANIZATION	DESCRIPTION	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01040000 TAX COLLECTOR		1,247,603	1,479,688	1,468,900	1,468,900	-10,788
1040PS	TAX COLLECTOR PERSONAL SVCS	731,687	813,554	801,442	801,442	-12,112
2040TPS	TAX COLLECTOR OTHER PERS SVCS	47,323	42,650	42,650	42,650	0
3040FB	TAX COLLECTOR FRINGE BENEFIT	265,291	302,948	291,187	291,187	-11,761
4040EX	TAX COLLECTOR OPER EXP	36,755	30,298	43,383	43,383	13,085
6040SS	TAX COLLECTOR SPEC SVCS	166,547	290,238	290,238	290,238	0

GENERAL FUND BUDGET

TAX COLLECTOR BUDGET DETAIL/PROGRAM HIGHLIGHTS

PERSONNEL SUMMARY

Title	Fill	Unf / Vac (New)	BUDGET FY 2013	BUDGET FY 2012	VARIANCE
TAX COLL CUSTOMER SVC	3.00		124,119.00	108,582.00	15,537.00
TAX COLLECTOR CLERK (35 HOURS)	1.00	1.0	83,355.00	77,448.00	5,907.00
DEPUTY TAX COLLECTOR	1.00		69,904.00	70,403.00	-499.00
TAX COLLECTOR CLERK (35 HOURS)		2.00		69,700.00	-69,700.00
TAX COLL CLERK SPAN(35 HOURS)	2.00		87,550.00	77,448.00	10,102.00
ACCOUNTING CLERK I (35 HOURS)	1.00		41,884.00	38,724.00	3,160.00
SENIOR TAX COLLECTOR CLERK		1.0	42,654.00	39,046.00	3,608.00
ACCOUNTANT	1.00		75,138.00	73,665.00	1,473.00
TAX COLLECTOR CLERK (35 HOURS)	1.00		45,301.00	40,610.00	4,691.00
TAX COLLECTOR	1.00		99,562.00	99,738.00	-176.00
TAX COLL CUSTOMER SVC	1.00		41,373.00	36,194.00	5,179.00
TAX COLLECTOR CLERK (35 HOURS)	2.00		90,602.00	81,996.00	8,606.00
TAX COLLECTOR	14.00	2.0	801,442.00	813,554.00	-12,112.00

SERVICE INDICATORS	ACTUAL 2005-2006	ACTUAL 2006-2007	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ESTIMATED 2011-2012
TAX COLLECTOR								
Total Taxes Collectible	\$ 210,738,976	\$ 228,247,472	\$ 222,282,166	\$ 239,233,754	\$ 300,043,991	\$ 310,031,825	\$ 307,251,742	\$ 307,251,742
Total Taxes Collected	\$ 203,245,668	\$ 215,271,182	\$ 215,712,695	\$ 230,499,269	\$ 262,654,440	\$ 262,654,440	\$ 269,003,157	\$ 269,003,157
Taxes: current A/R	\$ 7,716,799	\$ 10,214,685	\$ 6,569,471	\$ 8,734,485	\$ 7,648,520	\$ 7,648,520	\$ 6,789,925	\$ 6,789,925
Taxes: arrears A/R	\$ 36,158,220	\$ 35,092,192	\$ 29,334,465	\$ 24,475,667	\$ 29,733,995	\$ 29,733,995	\$ 31,458,659	\$ 31,458,659
Interest: current (1)	N/A	Note	\$ 2,193,505	\$ 2,356,592	\$ 2,459,053	\$ 2,459,053	\$ 2,088,542	\$ 2,088,542
Interest: arrears (1)	N/A	Note	\$ 3,209,986	\$ 1,414,126	\$ 1,415,387	\$ 1,415,387	\$ 1,185,198	\$ 1,185,198
Bulk Assignment: taxes current	\$ 2,821,777	\$ 5,887,091	\$ 4,539,762	\$ 7,890,230	\$ 9,467,749	\$ 9,467,749	\$ 9,401,445	\$ 9,401,445
Bulk Assignment: taxes arrears	\$ 409,976	\$ 78,834	\$ 610,372	N/A	N/A	N/A	N/A	N/A
Bulk Assignment: interest current	\$ 292,000	\$ 669,620	\$ 496,944	\$ 791,534	\$ 1,033,364	\$ 1,033,364	\$ 1,031,835	\$ 1,031,835
Bulk Assignment: interest arrears	\$ 125,883	\$ 28,377	\$ 227,193	N/A	N/A	N/A	N/A	N/A
CURRENT YEAR COLLECTED								
Percent collected (current year)	96.44%	96.20%	97.04%	97.22%	97.14%	97.00%	97.52%	97.52%
Permits - approvals	5,928	4,650	2,478	2,661	2,341	2,341	1,987	1,987
INFORMATION REQUESTS								
Telephone	N/A	98,562	65,271	56,253	8,597	8,597	7,562	7,562
Mail/fax - Sent (2)	5,200	7,951	7,537	5,231	2,487	2,487	2,354	2,354
Walk-in Request (3)	N/A	38,962	31,462	25,365	18,524	18,524	18,524	18,524
Mortgage company tapes	11	11	11	10	10	10	10	10
Tax bills	225,154	183,185	185,297	171,635	209,736	209,736	210,856	210,856
Transfers to suspense	704,274	1,653,753	60,215	23,873	3,891,044	1,500,000	406,860	406,860
Liens filed (4)	4,500	3,751	1,688	3,120	2,681	2,681	2,968	2,968
Delinquent demands and warrants (4)	35,000	33,931	68,490	38,610	27,458	27,458	35,625	35,625

(1) Not available at this time.

(2) Requests from lawyers, mortgage companies, et cetera.

(3) With office upgrades, we anticipate fewer walk-in requests.

(4) Liens, Demands & Warrants information are an estimate.

FY 2012-2013 GOALS

- 1) Finalize new tax bill look up software on new City web site, pending banking RFP.
- 2) Continue collaborative collection effort with City Attorney and Tax Assessor on delinquent taxes and concise records. Clean up personal property records that are not viable tax receivables.
- 3) Continue to offer additional hours during tax season with coverage from the Assessor's office.
- 4) Looking to change lockbox service vendor to reduce costs and increase efficiencies for bulk payment processing, pending banking RFP.
- 5) Using technology to enhance customer service, mass e-mail notifications of tax due dates, looking into "e-billing" that would fit in with the Mayor's B-Green initiatives et cetera. Automate credit/debit card payments with tax software vendor. This will reduce a 2 hour procedure down to a 30 minute procedure.

GENERAL FUND BUDGET

TAX COLLECTOR

PROGRAM HIGHLIGHTS

FY 2011-2012 GOAL STATUS

- 1) Finalize office reorganization for efficiencies and increased customer service.
6 MONTH STATUS: Final approval received by Civil Service Commission February 2012. The office is currently implementing the reorganization.

- 2) Train all staff members in the CT State Statutes that govern the Tax Collection process. All staff members will be versed in the basic statutes to carry out their jobs in an efficient and effective manner.
6 MONTH STATUS: Training is on-going but office re-organization received its final approval from the Civil Service Commission February 2012 which now enables every staff member to be crossed trained. Currently 5 employees have been versed in the basic statutes that govern the office.

- 3) Concentrate on all areas of delinquent tax collections. Prepare and publish a Request for Proposal for the collection of delinquent Personal Property taxes.
6 MONTH STATUS: The concentration was changed to Real Estate whereas a staff member from the City attorney's office and the Tax Collector met weekly to clean up all real estate records to sell/foreclose on the remaining delinquent real estate. The RPF is being finalized for Personal Property.

- 4) Continue to work in tandem with the Tax Assessor to clean up all tax records.
6 MONTH STATUS: Process is continuing, real estate is 90% complete and then personal property.

FY 2011-2012 ADDITIONAL ACCOMPLISHMENTS

- 1) Collection rate increase over the prior year.
- 2) Tax lines decreased from 3 weeks a tax season to 3 days. Tax Collection staff "work" the lines to address issues to decrease time at the counter
- 3) Increased customer service and Positive feedback on point of service credit/debit card option.
- 4) Automated Collection agency payment process to lockbox file.

GENERAL FUND BUDGET

TAX COLLECTOR

APPROPRIATION SUPPLEMENT

ORG CODE OBJECT DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01040000 TAX COLLECTOR	1,247,603	1,479,688	1,468,900	1,468,900	-10,788
51000 FULL TIME EARNED PAY	731,687	813,554	801,442	801,442	-12,112
51106 REGULAR STRAIGHT OVERTIME	14,727	10,000	10,000	10,000	
51108 REGULAR 1.5 OVERTIME PAY	15,505	17,000	17,000	17,000	
51116 HOLIDAY 2X OVERTIME PAY		500	500	500	
51140 LONGEVITY PAY	14,869	15,150	15,150	15,150	
51156 UNUSED VACATION TIME PAYOUT	2,222				
52360 MEDICARE	9,810	9,807	9,926	9,926	119
52385 SOCIAL SECURITY		1,921	5,099	5,099	3,178
52504 MERF PENSION EMPLOYER CONT	74,113	88,297	95,786	95,786	7,489
52917 HEALTH INSURANCE CITY SHARE	181,368	202,923	180,376	180,376	-22,547
53430 OTHER INSURANCE	9,020	9,020	9,020	9,020	
53605 MEMBERSHIP/REGISTRATION FEES	316	732	521	521	-211
53610 TRAINING SERVICES	1,495	1,590	1,432	1,432	-158
53705 ADVERTISING SERVICES	5,229	3,200	3,200	3,200	
53710 OTHER COMMUNICATION SERVICES	386	842	1,010	1,010	168
53905 EMP TUITION AND/OR TRAVEL REIM	1,789	2,115	1,797	1,797	-318
54675 OFFICE SUPPLIES	15,658	9,937	22,852	22,852	12,915
55145 EQUIPMENT RENTAL/LEASE	911	562	1,251	1,251	689
55155 OFFICE EQUIPMENT RENTAL/LEAS	1,952	2,300	2,300	2,300	
56040 BOOKBINDING SERVICES	255	261	261	261	
56045 BUILDING MAINTENANCE SERVICE	384	388	388	388	
56105 BANKING SERVICES	19,000	19,000	19,000	19,000	
56110 FINANCIAL SERVICES	40,358	51,000	51,000	51,000	
56130 LEGAL SERVICES	-352	129,088	129,212	129,212	124
56175 OFFICE EQUIPMENT MAINT SRVCS	19,754	25,000	25,000	25,000	
56180 OTHER SERVICES	165	17	17	17	
56225 SECURITY SERVICES	375	484	360	360	-124
59015 PRINTING SERVICES	86,608	65,000	65,000	65,000	

GENERAL FUND BUDGET

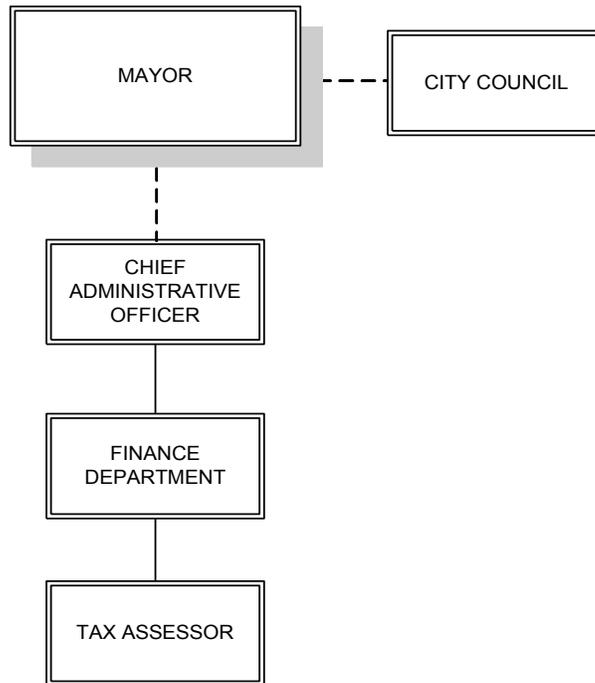
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FINANCE DIVISIONS
TAX ASSESSOR

MISSION STATEMENT

The primary statutory responsibility of the Department of Assessment is to develop the annual Grand List of Taxable and Exempt properties and to assure fair valuation and equitable distribution of assessment for all property owners. The statutory obligation of the Assessment Department is to discover, value, and list real and personal property consistent with state law. The Department of Assessment staffed by nine full-time employees.

Grand List includes three principal categories: 1) Real Estate; 2) Personal Property; and 3) Motor Vehicles. The net taxable Grand List for October 1, 2010 (FY 2011-2012) was composed of approximately 34,650 parcels of Real Estate, approximately 4,875 Personal Property accounts, and approximately 72,500 Motor Vehicles. Included in the continuous maintenance of the Grand List is the administration of approximately 10,000 personal exemptions, 1,245 elderly tax credits, and approximately 150 Commercial Personal Property Exemptions. There are approximately 1,930 parcels of Tax Exempt Real Property (churches, schools, charitable organizations, etc.) totaling approximately \$2.89 Billion.



GENERAL FUND BUDGET

TAX ASSESSOR

BUDGET DETAIL

Elaine Carvalho
Manager

REVENUE SUMMARY

ORG DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01041000 TAX AESSOR	20,183,834	19,232,722	19,548,095	19,548,095	315,373
41538 COPIES	3,477	9,000	3,500	3,500	-5,500
44357 MUNI VIDEO COMPETITION TST REV	475,218	8,000	8,000	8,000	0
44680 ELDERLY/DISABLED FREEZETAXREMB	18,000	18,000	16,334	16,334	-1,666
44682 ELDERLY EXEMPTION-OWNERS PROGRAM	704,209	650,000	650,000	650,000	0
44683 ELDERLY EXEMPTION-TOTALLY DISABL	15,429	15,000	15,000	15,000	0
44684 ELDERLY EXEMPTION-ADDITIONAL VET	36,344	36,000	36,000	36,000	0
44686 TAX EXEMPT HOSPITALS	8,700,529	8,545,284	8,537,526	8,537,526	-7,758
44687 STATE-OWNED PROPERTY PILOT	2,918,308	2,940,776	2,927,289	2,927,289	-13,487
44690 DISTRESSED MUNICIPALITY TAX EXEMP	352,824	325,000	319,515	319,515	-5,485
44691 MANUFACTURING MACHINERY & EQUIPME	839,881	608,000	797,626	797,626	189,626
44692 MASHANTUCKET PEQUOT/MOHEGAN FD	6,119,615	6,077,662	6,237,305	6,237,305	159,643

APPROPRIATION SUMMARY

ORGANIZATION	DESCRIPTION	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01041000 TAX ASSESSOR		876,324	1,142,925	1,153,527	1,080,809	-62,116
1041PS	TAX ASSESSOR PERSONAL SVCS	475,512	683,012	684,146	622,484	-60,528
2041TPS	TAX ASSESSOR OTHER PERS SVCS	26,180	58,700	59,300	59,300	600
3041FB	TAX ASSESSOR FRINGE BENEFITS	130,944	174,532	183,400	172,344	-2,188
4041EX	TAX ASSESSOR OPER EXP	58,539	34,709	34,709	34,709	0
6041SS	TAX ASSESSOR SPEC SVCS	185,149	191,972	191,972	191,972	0

PERSONNEL SUMMARY

Title	Fill	Unf / Vac (New)	BUDGET FY 2013	BUDGET FY 2012	VARIANCE
TAX ASSESSOR	1.00		110,398.00	108,233.00	2,165.00
DEPUTY TAX ASSESSOR		1.0	90,592.00	88,816.00	1,776.00
TAX ASSESSMENT PROFESSIONAL		1.00		60,453.00	-60,453.00
TAX ASSESSMENT CLERK (35 HOURS	2.00		90,602.00	83,764.00	6,838.00
PROPERTY APPRAISER I (35 HOURS	2.00		100,518.00	92,932.00	7,586.00
TAX ASSESSMENT CLERK (35 HOURS	1.00		45,301.00	41,882.00	3,419.00
PROPERTY APPRAISER I (35 HOURS	1.00		50,259.00	46,466.00	3,793.00
TAX ASSESSMENT CLERK (35 HOURS		1.0	44,212.00	40,471.00	3,741.00
PROPERTY APPRAISER I (35 HOURS		1.00		36,231.00	-36,231.00
TAX ASSESSMENT CLERK (35 HOURS	2.00		90,602.00	83,764.00	6,838.00
TAX ASSESSOR	9.00	2.0 2.00	622,484.00	683,012.00	-60,528.00

GENERAL FUND BUDGET

TAX ASSESSOR

PROGRAM HIGHLIGHTS

SERVICE INDICATORS	ACTUAL 2005	ACTUAL 2006	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	ESTIMATED 2010-2011	ACTUAL 2010-2011	ESTIMATED 2011-2012
TAX ASSESSOR								
Real estate parcels	34,397	34,489	34,658	34,737	34,692	34,700	34,799	34,820
Income and expense analysis	2,833	2,951	2,697	2,701	3,250	3,275	3,250	3,260
Real estate adjustments value adds	2,588	2,612	2,628	2,050	1,448	1,500	240	350
Real estate adjustments value deletes	2,117	1,387	1,402	1,440	1,685	1,500	157	240
Real estate adjustments changes	4,705	3,999	3,825	3,650	3,133	3,050	1,670	1,560
Deed transfers	5,928	5,700	3,600	3,250	3,110	3,200	3,047	3,600
Fire and demolition activity reviews	98	134	147	175	179	180	156	175
Tax map changes	92	118	87	85	49	60	56	60
New Building permits reviewed	668	636	465	398	555	500	529	480
Active Building permits (open)	2,372	2,563	2,478	2,020	1,975	2,000	2,020	1,900
Exempt applications	426	80	62	65	78	90	68	70
Exemption prorates	9	6	16	27	32	40	36	40
Certificates of occupancy/prorates	166	135	208	158	401	250	230	230
Personal Property Accounts	3,341	4,028	5,280	5,281	4,686	4,750	5,400	5,200
Pers. Prop. Accts. Audit	60	95	60	150	120	150	500	500
Pers. Prop. Accts. Adds (Net Change)	43	687	640	642	375	450	350	400
Pers. Prop. Accts. Value Changes	3,340	3,989	5,280	5,281	4,686	3,500	4,000	3,300
Motor Vehicles	94,886	92,789	73,837	72,659	72,082	73,500	71,527	73,500
Motor vehicles add-ons - By Referrals	565	232	289	280	270	250	255	250
Motor vehicles add-ons - By Discovery	235	1,275	1,350	890	500	1,000	95	1,200
Motor vehicles deletes	6,250	4,235	4,150	3,125	3,050	3,000	2,760	3,000
Motor vehicles changes Pro-rates	10,937	8,487	8,120	7,690	7,800	8,500	7,950	8,000
Elderly tax relief # of annual apps	1,348	1,350	1,186	1,225	1,312	1,300	1,312	1,300
Economic development programs	51	61	53	59	62	65	61	55
Veteran exemptions, SS, & Blind	7,552	7,461	7,345	7,020	6,985	7,200	5,451	5,800
<i>Information requests</i>								
Telephone	124,410	136,851	137,690	138,450	130,800	130,500	128,400	130,500
Mail/fax/Email	5,200	4,100	4,500	5,100	5,250	5,200	5,160	5,200
Walk-in Requests for Information	36,076	34,234	34,658	33,790	33,250	33,000	34,400	35,000
<i>Revaluation Activity:</i>								
GRAND LIST								
Assessor's Grand List	\$5.4 Billion	\$5.5 Billion	\$5.6 Billion	\$6.99 Billion	\$7.19 Billion	\$7.20 Billion	\$7.16 Billion	\$7.20 Billion
Exempt property activity	\$2.4 Billion	\$2.4 Billion	\$2.5 Billion	\$3. Billion	2.95 Billion	\$2.95 Billion	\$3.15 Billion	\$3.20 Billion
Exemptions (personal) activity	\$75.1 Million	\$86.3 Million	\$87. Million	\$100. Million	\$165.7 Million	\$165.7 Million	\$178. Million	\$175 Million
Board of Assessment Appeal changes	(\$14.1 Million)	(\$7.1 Million)	(\$14. Million)	(\$14. Million)	(\$14. Million)	(\$14. Million)	(\$14 Million)	(\$14 Million)
Increases in Grand List	\$63.4 Million	\$80.4 Million	\$230. Million	\$112.2 Million	\$87.5 Million	\$90.0 Million	(\$33.6 Million)	\$10 Million
Final net taxable Grand List	\$5.3 Billion	\$5.4 Billion	\$5.6 Billion	\$6.9 Billion	\$6.9 Billion	\$6.9 Billion	\$6.9 Billion	\$6.9 Billion

Please note: Changes in the Grand List, in light of the current conditions in the housing market and economy, are hard to predict.

FY 2012-2013 GOALS

- 1) To continue to serve the constituents of the City of Bridgeport in the most effective manner, with all of our resources available.
- 2) Tackle the out of town and out of state motor vehicle registration issues that continue to plague the City of Bridgeport's tax roll, with the assistance of the City of Bridgeport's Police Department.
- 3) Maintain a close working relationship with the Tax Collector's Office, in order to simplify and streamline our taxpayers needs.

FY 2011-2012 GOAL STATUS

- 1) To continue to serve the constituents of the City of Bridgeport in the most effective manner, with all of our resources available.
6 MONTH STATUS: *Ongoing.*
- 2) Tackle the out of town and out of state motor vehicle registration issues that continue to plague the City of Bridgeport's tax roll, with the assistance of the City of Bridgeport's Police Department.
6 MONTH STATUS: *In collaboration with Bridgeport Police Department – ongoing.*

GENERAL FUND BUDGET

TAX ASSESSOR

APPROPRIATION SUPPLEMENT

ORG CODE OBJECT DESC	FY2011 ACTUAL	FY 2012 BUDGET	FY 2013 MAYOR PROPOSED	FY 2013 COUNCIL ADOPTED	VARIANCE
01041000 TAX ASSESSOR	876,324	1,142,925	1,153,527	1,080,809	-62,116
51000 FULL TIME EARNED PAY	475,512	683,012	684,146	622,484	-60,528
51036 FT GRIEVANCE/ARB AWARD PAY	1,792				
51106 REGULAR STRAIGHT OVERTIME	391	10,000	10,000	10,000	
51108 REGULAR 1.5 OVERTIME PAY	207				
51140 LONGEVITY PAY	9,975	10,575	11,175	11,175	600
51156 UNUSED VACATION TIME PAYOUT	2,673				
51403 ASSESSMENT APPEALS STIPENDS	11,142	38,125	38,125	38,125	
52360 MEDICARE	6,422	9,199	9,191	9,191	-8
52385 SOCIAL SECURITY		8,503	12,181	8,358	-145
52399 UNIFORM ALLOWANCE					
52504 MERF PENSION EMPLOYER CONT	46,734	77,866	81,560	74,327	-3,539
52917 HEALTH INSURANCE CITY SHARE	77,788	78,964	80,468	80,468	1,504
53605 MEMBERSHIP/REGISTRATION FEES	3,769	1,884	1,884	1,884	
53610 TRAINING SERVICES	6,786	3,393	3,393	3,393	
53705 ADVERTISING SERVICES	591	909	909	909	
53720 TELEPHONE SERVICES	257	694	694	694	
53905 EMP TUITION AND/OR TRAVEL REIM	933	1,126	1,126	1,126	
54555 COMPUTER SUPPLIES	2,160	1,080	1,080	1,080	
54595 MEETING/WORKSHOP/CATERING FOOD	372	384	384	384	
54640 HARDWARE/TOOLS	108	101	101	101	
54675 OFFICE SUPPLIES	6,904	3,725	3,725	3,725	
54705 SUBSCRIPTIONS	1,117	1,615	1,615	1,615	
54720 PAPER AND PLASTIC SUPPLIES		25	25	25	
54725 POSTAGE	15,307	9,654	9,654	9,654	
55055 COMPUTER EQUIPMENT	3,412	1,706	1,706	1,706	
55145 EQUIPMENT RENTAL/LEASE	6,975	3,488	3,488	3,488	
55150 OFFICE EQUIPMENT	2,700	1,350	1,350	1,350	
55155 OFFICE EQUIPMENT RENTAL/LEAS	7,150	3,575	3,575	3,575	
56040 BOOKBINDING SERVICES	11,212	10,606	10,606	10,606	
56055 COMPUTER SERVICES	14,638	30,369	29,369	29,369	-1,000
56095 APPRAISAL SERVICES	59,250	43,000	43,000	43,000	
56100 AUDITING SERVICES		373	373	373	
56175 OFFICE EQUIPMENT MAINT SRVCS	1,350	675	675	675	
56180 OTHER SERVICES	98,699	106,949	107,949	107,949	1,000